## FORM 10-Q

## SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

(X) QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 28, 1998
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File No. 1-7604

CROWN CRAFTS, INC.
(Exact name of registrant as specified in its charter)

Georgia
58-0678148
(State or other jurisdiction of
(I.R.S. Employer Identification No.) incorporation or organization)

1600 RiverEdge Parkway, Suite 200, Atlanta, Georgia 30328
(Address of principal executive offices)
(770) 644-6400
(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes X No

The number of shares of common Stock, $\$ 1.00$ par value, of the Registrant outstanding as of August 6,1998 was $8,608,843$.

FORM 10-Q
CROWN CRAFTS, INC. AND SUBSIDIARIES
PART 1 - FINANCIAL STATEMENTS
CONSOLIDATED BALANCE SHEETS
JUNE 28, 1998 (UNAUDITED) AND MARCH 29, 1998

<TABLE>
<CAPTION>
\begin{tabular}{|c|c|c|}
\hline (in thousands) & \[
\begin{gathered}
\text { June 28, } \quad \text { Marc } \\
1998
\end{gathered}
\] & rch 29 , 1998 \\
\hline \[
\begin{aligned}
& \text { <S> } \\
& \text { ASSETS }
\end{aligned}
\] & \(<\mathrm{C}>\quad<\mathrm{C}\) & < C > \\
\hline CURRENT ASSETS: & \multirow{3}{*}{\$ 1,308 \$} & \multirow{3}{*}{\$ 809} \\
\hline Cash & & \\
\hline Accounts receivable, net: & & \\
\hline Due from factor & 20,330 & \multirow[t]{2}{*}{\begin{tabular}{l} 
16,192 \\
\\
32,234 \\
\hline
\end{tabular}} \\
\hline Other & 16,155 & \\
\hline Inventories & 99,610 & 82,432 \\
\hline Deferred income taxes & 1,943 & 3 1,943 \\
\hline Other current assets & 10,952 & 4,938 \\
\hline Total Current Assets & 150,298 & 8 138,548 \\
\hline
\end{tabular}

PROPERTY, PLANT AND EQUIPMENT - at cost:
\begin{tabular}{|c|c|c|}
\hline \multirow[t]{2}{*}{Land, buildings and improvements
Machinery and equipment} & 45,950 & 45,496 \\
\hline & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{\[
\begin{array}{ll} 
\\
1,880,356 & 1,774
\end{array}
\]}} \\
\hline Machinery and equipment
Furniture and fixtures & & \\
\hline 127,186 & 123,323 & \\
\hline Less accumulated depreciation & 53,921 & 51,361 \\
\hline Property, Plant and Equipment - net & 73,265 & 71,962 \\
\hline
\end{tabular}

OTHER ASSETS:
\begin{tabular}{lcc} 
Goodwill & \multicolumn{2}{c}{28,444} \\
Other & 28,747 \\
& 2,046 & 2,409 \\
\multicolumn{1}{c}{ Total Other Assets } & ------------- & \\
& & 30,490
\end{tabular}\(\quad 31,156\)

TOTAL
\$254,053 \$241,666
</TABLE>
See notes to interim consolidated financial statements.

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FORM 10-Q
CROWN CRAFTS, INC. AND SUBSIDIARIES
FINANCIAL STATEMENTS (continued)
CONSOLIDATED BALANCE SHEETS
JUNE 28, 1998 (UNAUDITED) AND MARCH 29, 1998

```
<TABLE>
<CAPTION>
    June 28, March 29,
(dollars in t------------------------------------------------------------------------------
<S> <C> <C>
LIABILITIES AND SHAREHOLDERS' EQUITY
```


## CURRENT LIABILITIES:

| Notes payable | $\$ 37,920$ | $\$ 24,850$ |
| :--- | :---: | :---: |
| Accounts payable | 20,900 | 20,831 |
| Income taxes payable | 65 | 86 |
| Accrued wages and benefits | 4,966 | 5,091 |
| Accrued royalties | 1,379 | 1,758 |
| Other accrued liabilities | 3,229 | 2,930 |
| Current maturities of long-term debt | 30,100 |  |
| 30,100 |  |  |
| Total Current Liabilities |  | ----------- |
|  | 98,559 | 85,646 |

NON-CURRENT LIABILITIES:


SHAREHOLDERS' EQUITY:
Common stock - par value $\$ 1.00$ per share; $50,000,000$ shares authorized; $9,974,429$ and

| $9,654,043$ shares issued | 9,974 | 9,654 |
| :---: | :---: | :---: |
| Additional paid-in capital | 45,877 | 41,800 |
| Retained earnings | 61,255 | 63,838 |

Retained earnings 61,255 63,838
Less: 1,374,462 and $1,260,939$ shares of common

| Stock held in treasury | $(20,309)$ | $(17,969)$ |  |
| :---: | ---: | ---: | ---: |
| Total Shareholders' Equity | -----------1 | 96,797 | 97,323 |

TOTAL
\$ 254,053 \$ 241,666
</TABLE $>$

See notes to interim consolidated financial statements.

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FORM 10-Q
CROWN CRAFTS, INC. AND SUBSIDIARIES
FINANCIAL STATEMENTS (Continued)
CONSOLIDATED STATEMENTS OF EARNINGS
THREE MONTHS ENDED JUNE 28, 1998 AND
JUNE 29, 1997
(UNAUDITED)

```
<TABLE>
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<CAPTION>
June 28, June 29,
(in thousands, except per share data) 19981997



See notes to interim consolidated financial statements.

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FORM 10-Q
CROWN CRAFTS, INC. AND SUBSIDIARIES

FINANCIAL STATEMENTS (continued)

CONSOLIDATED STATEMENTS OF CASH FLOWS
THREE MONTHS ENDED JUNE 28, 1998 AND
JUNE 29, 1997
(UNAUDITED)

```
<TABLE>
<CAPTION>
    June 28, June 29,
        1998 1997
(dollars in thousands) -1998 1997
<S> <C> <C}
OPERATING ACTIVITIES:
Net loss \(\quad \$(2,322) \quad \$(194)\)
Adjustments to reconcile net earnings to net cash provided by (used for) operating activities;
Depreciation and amortization of property, plant and equipment 2,659 2,396
Amortization of goodwill \(303 \quad 224\)
Deferred income taxes
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{2}{|l|}{\multirow[t]{2}{*}{Loss (gain) on sale of property, plant and equipment}} & 26 & (21) \\
\hline & & \multicolumn{2}{|c|}{Changes in assets and liabilities:} \\
\hline Accounts receivable & 11,941 & 12,622 & \\
\hline Inventories & \((17,178)\) & \((15,951)\) & \\
\hline Other current assets & \((6,014)\) & \((1,510)\) & \\
\hline Other assets & 363 & (658) & \\
\hline Accounts payable & 69 & 4,566 & \\
\hline Income taxes payable & (21) & (435) & \\
\hline Accrued liabilities & (205) & (808) & \\
\hline Net Cash Provided by (Used for) Operating & Activities & \((10,379)\) & ) 180 \\
\hline \multicolumn{4}{|l|}{INVESTING ACTIVITIES:} \\
\hline Capital Expenditures & \((3,991)\) & \((1,313)\) & \\
\hline Acquisitions, net of cash acquired & & \((7,383)\) & \\
\hline \multicolumn{4}{|l|}{Proceeds from sale of property, plant and} \\
\hline Equipment & 3 & 36 & \\
\hline Net Cash Used For Investing Activities & & \((3,988)\) & \((8,660)\) \\
\hline \multicolumn{4}{|l|}{FINANCING ACTIVITIES:} \\
\hline Increase in notes payable & 13,070 & \(0 \quad 455\) & \\
\hline Increase in bank revolving credit & & 8,000 & \\
\hline Exercise of stock options & 2,054 & 16 & \\
\hline Cash dividends & (258) & (238) & \\
\hline Net Cash Provided By Financing Activities & & 14,866 & 8,233 \\
\hline \multicolumn{4}{|l|}{NET INCREASE (DECREASE) IN CASH} \\
\hline </TABLE> & & & \\
\hline
\end{tabular}
\[
4
\]

\section*{FORM 10-Q}

CROWN CRAFTS, INC. AND SUBSIDIARIES
FINANCIAL STATEMENTS (continued)
CONSOLIDATED STATEMENTS OF CASH FLOWS
THREE MONTHS ENDED JUNE 28, 1998 AND
JUNE 29, 1997
(UNAUDITED)
\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{\multirow[t]{2}{*}{\[
\begin{aligned}
& \text { <TABLE> } \\
& \text { <CAPTION> }
\end{aligned}
\]}} \\
\hline & & & & \\
\hline (dollars in thousands) & \multicolumn{4}{|l|}{June 28, June 29,} \\
\hline <S> & \multicolumn{4}{|l|}{\(<\mathrm{C}>\quad<\mathrm{C}>\)} \\
\hline \multicolumn{5}{|l|}{NET INCREASE (DECREASE) IN CASH} \\
\hline (brought forward) & & 499 \$ & \multicolumn{2}{|l|}{\$ (247)} \\
\hline CASH, beginning of period & & 809 & & 602 \\
\hline CASH, end of period & & \$ 1,308 & \$ & 355 \\
\hline
\end{tabular}

Supplemental Cash Flow Information:
Income taxes paid
\$

See notes to interim consolidated financial statements.

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\section*{FORM 10-Q}

\section*{CROWN CRAFTS, INC. AND SUBSIDIARIES}

\section*{NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS}
1. The accompanying interim consolidated financial statements have been prepared in accordance with generally accepted accounting principles applicable to interim financial information and the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the information and disclosures required by generally accepted accounting principles for complete financial statements. In the opinion of management, such interim consolidated financial statements contain all adjustments necessary to present fairly the Company's financial position as of June 28, 1998 and the results of its operations and its cash flows for the periods ended June 28, 1998 and June 29, 1997. Such adjustments include normal recurring accruals and a pro rata portion of certain estimated annual expenses.
2. Net sales by product group were as follows (in thousands):
\(<\) TABLE \(>\)
<CAPTION \(>\)
Three Months Ended
June 28, June 29,
19981997


\section*{</TABLE \(>\)}
3. Interest costs of \(\$ 26,000\) were capitalized during the quarter ended June 28, 1998. No interest costs were capitalized during the quarter ended June 29, 1997.
4. In the quarter ended December 28, 1997, the Company adopted Statement of Financial Accounting Standards No. 128, "Earnings per Share" ("SFAS \(\left.128^{\prime \prime}\right)\). SFAS 128 replaced previously reported primary and fully-diluted earnings per share amounts with basic and diluted earnings per share. Earnings per share for all prior periods have been restated to conform
5. Major classes of inventory were as follows (in thousands):
\(<\) TABLE \(>\)
\(<\) CAPTION \(>\)
\begin{tabular}{cc} 
June 28, & March 29 \\
1998 & 1998
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline <S> & \(<\mathrm{C}>\) & <C> \\
\hline Raw materials & & \$34,013 \\
\hline Work in process & & 3,441 \\
\hline Finished goods & & 44,978 \\
\hline & \$99,610 & \$82,432 \\
\hline
\end{tabular}
</TABLE>
6. At June 28, 1998, the Company was not in compliance with certain financial covenants pertaining to its revolving credit facilities and its \(6.92 \%\) unsecured notes. The insurance company which holds the \(6.92 \%\) unsecured notes has given the Company a written waiver with respect to these covenants for the quarter ended June 28, 1998. Each of the other lenders has orally agreed to waive compliance with these financial covenants of the revolving credit facilities for the quarter ended June 28, 1998, however, written documentation has not yet been completed.
7. Operating results of interim periods are not necessarily indicative of results to be expected for the full fiscal year.

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FORM 10-Q
CROWN CRAFTS, INC. AND SUBSIDIARIES
MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

\section*{RESULTS OF OPERATIONS}

THREE MONTHS ENDED JUNE 28, 1998 COMPARED TO THE THREE MONTHS ENDED JUNE 29, 1997

Net sales increased \(\$ 9.1\) million or \(17.2 \%\) to \(\$ 61.7\) million in the current year quarter compared to \(\$ 52.6\) million in the prior year quarter. The increase was primarily attributable to a \(49.9 \%\) growth in sales of infant and juvenile products which included \(\$ 7.9\) million from businesses acquired by the Company subsequent to the end of the prior year quarter. Flat sales across the remainder of the infant and juvenile business were caused by a shift in purchasing patterns of a major infant retail chain, which the Company expects will result in a concentration of shipments over the remaining nine months of the fiscal
year. Sales of throws and decorative home accessories grew \(18.1 \%\) compared to the prior year quarter while sales of adult bedroom products increased only slightly. The slow growth in the bedroom products category resulted from a slowdown in sales of mass merchant bedding under a program that will be phased out before the end of the fiscal year.

The Company entered into a license agreement with Calvin Klein, Inc. which became effective May 11, 1998. This license gives the Company the right to manufacture and distribute the Calvin Klein Home bed, bath and tabletop collections. However, no sales of Calvin Klein products were made during the quarter ended June 28, 1998 as the Company continued to negotiate the purchase of inventory and equipment from the previous Calvin Klein licensee. These negotiations have been completed and the Company expects to begin shipping the Calvin Klein Home product line during its second fiscal quarter.

Gross profit as a percentage of net sales decreased to \(16.3 \%\) for the quarter ended June 28, 1998 from 20.1\% for the quarter ended June 29, 1997 due to increased sales of lower margin products and under-utilization of capacity at the Company's manufacturing facilities.

Marketing and administrative expenses increased \(\$ 2.6\) million or \(27.0 \%\) in the current year quarter. The increase was primarily attributable to incremental expenses of \(\$ 1.3\) million for businesses acquired subsequent to the end of the prior year quarter and increased employee costs.

Interest expense for the quarter ended June 28, 1998 increased \(\$ 0.6\) million or \(44.8 \%\) from the prior year quarter due to higher levels of average debt outstanding and higher average interest rates.

The effective income tax rate increased to \(42.1 \%\) for the quarter ended June 28, 1998 from \(37.6 \%\) for the quarter ended June 29, 1997. The increase was due to higher effective state income tax rates and increases in non-deductible expenses associated with acquisitions.

\section*{FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES}

The Company maintains unsecured committed revolving credit facilities totaling \(\$ 30\) million with two commercial banks at interest rates based on the London Interbank Offered Rate (LIBOR). At June 28, 1998, borrowings of \(\$ 30.0\) million were outstanding under these facilities at a weighted average interest
rate of \(6.1 \%\). The Company pays facility fees on the unused portions of these committed credit lines. These credit lines are scheduled to expire on August 25, 1998; accordingly, such borrowings are included with other current maturities of long-term debt in the June 28, 1998 balance sheet. The Company also maintains uncommitted lines of credit totaling \(\$ 40\) million with two commercial banks at floating interest rates. At June 28, 1998, borrowings of \(\$ 37.9\) million were outstanding under these lines at a weighted average interest rate of \(6.6 \%\). Among other covenants, these bank facilities contain a requirement that the Company maintain minimum levels of shareholders' equity, one effect of which is to restrict the payment of cash dividends. At June 28, 1998, retained earnings of approximately \(\$ 4.3\) million were available for dividend payments. Other covenants require the Company to maintain certain financial ratios and place restrictions on the amounts the Company may expend on acquisitions and purchases of treasury stock.

In July, the Company obtained an additional \(\$ 25\) million unsecured committed revolving credit facility from one of its commercial banks at an interest rate of prime minus one percent. This facility is scheduled to expire August 31, 1998.

At June 28, 1998, the Company was not in compliance with certain financial covenants pertaining to its revolving credit facilities and its \(6.92 \%\) unsecured notes. The insurance company which holds the \(6.92 \%\) unsecured notes has given the Company a written waiver with respect to these covenants for the quarter ended June 28, 1998. Each of the other lenders has orally agreed to waive compliance with these financial covenants of the revolving credit facilities for the quarter ended June 28, 1998, however, written documentation has not yet been completed.

The Company recently completed negotiations with a private lender for an additional long-term fixed rate unsecured borrowing arrangement of \(\$ 40\) million. The Company is currently negotiating with its two commercial banks for a new unsecured committed revolving credit facility to replace both the committed and uncommitted credit facilities described above.

Total debt outstanding increased to \(\$ 18.1\) million at June 28, 1998 from \(\$ 105.1\) million at March 29, 1998. The increase was used to fund the growth in inventories during the quarter.

Total inventories increased \(\$ 17.2\) million to \(\$ 99.6\) million at June 28, 1998 from \(\$ 82.4\) million at March 29, 1998. This increase is attributable to higher levels of inventory needed to support the heavier shipping demands in the second and third quarters of the fiscal year and increased demand for some of the Company's imported products which have a longer lead time for delivery than domestically produced products. This growth during the Company's first fiscal quarter is a seasonal pattern consistent with prior years. Also contributing to the increase was the slowdown in sales of mass merchant bedding referred to under "Results of Operations."

\section*{FORWARD-LOOKING INFORMATION}

This Form 10Q contains forward-looking statements within the meaning of the federal securities law. Such statements are based upon management's current expectations, projections, estimates and assumptions. Words such as "expects," "believes," "anticipates" and variations of such words and similar expressions are intended to identify such forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties that may cause future results to differ materially from those anticipated. These risks include, among others, general economic conditions, changing competition, the level and pricing of future orders from the Company's customers, the Company's dependence upon third-party suppliers, including some located in foreign countries with unstable political situations, the Company's ability to successfully implement new information technologies, the Company's ability to integrate its acquisitions and new licenses, and the Company's ability to implement improvements in its acquired businesses.

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FORM 10-Q

\section*{CROWN CRAFTS, INC. AND SUBSIDIARIES}

\section*{PART II - OTHER INFORMATION}

Item 1-Legal Proceedings
The Company, one of its subsidiaries, and Calvin Klein, Inc. are defendants in a lawsuit filed on June 8, 1998 by Decorative Home Accents, Inc. and related companies (hereinafter "DHA"). Because DHA is under the protection of the Bankruptcy Court in the Southern District of New York, the suit was brought as an adversary proceeding in that court. DHA complains that the grant by Calvin Klein, Inc. of a license for soft home products to the Company's subsidiary, instead of renewing DHA's license, which expired on April 30, 1998, was wrongful on various legal theories. DHA seeks to have the new license to the Company's subsidiary declared invalid, and to have the old license restored to DHA, and seeks actual and punitive damages. On June 12, 1998, the Bankruptcy Court denied DHA's motion for a temporary restraining order and indicated its intention not to grant a preliminary injunction based, inter alia, on a finding that DHA had not established the requisite probability of success on the merits. The Company believes that it is entitled to retain and operate under the Calvin Klein license and that its conduct in competing for and obtaining the license was lawful. The suit was filed in the midst of negotiations of an Asset Purchase Agreement by and among DHA, the Company, and Calvin Klein, Inc. for the Company to acquire from DHA its inventory and other assets used in the licensed business after the defendants refused a further extension of a standstill agreement
that had been in effect since April 30, 1998. The parties to the lawsuit have agreed upon a settlement pursuant to which the action will be dismissed with prejudice upon closing of the Asset Purchase Agreement.

\section*{Item 2 - Changes in Securities}

None

\section*{Item 3-Defaults Upon Senior Securities}

At June 28, 1998, the Company was not in compliance with certain financial covenants pertaining to its revolving credit facilities and its \(6.92 \%\) unsecured notes. The insurance company which holds the \(6.92 \%\) unsecured notes has given the Company a written waiver with respect to these covenants for the quarter ended June 28, 1998. Each of the other lenders has orally agreed to waive compliance with these financial covenants of the revolving credit facilities for the quarter ended June 28, 1998, however, written documentation has not yet been completed. The Company is in negotiations with its lenders to modify the terms of its agreements and to extend the maturity of its revolving credit facilities.

\section*{Item 4-Submission of Matters to Vote of Security Holders}

None

\section*{Item 5 - Other Information}

The Company's 1998 Annual Meeting will be held on September 1, 1998, which is approximately a month later than it has held the annual meeting in previous years. The Company expects that it will hold its 1999 Annual Meeting during the first week of August, as it has in previous years, and expects to mail its proxy statement to shareholders on or before July 9, 1999. Accordingly, shareholders wishing to make proposals for inclusion in the Company's 1999 proxy statement in accordance with Rule 14a-8 of the Securities \& Exchange Commission should submit such proposals in accordance with Rule 14a-8 not later than March 12, 1999. Shareholder proposals submitted outside of the Rule 14a-8 process and received after May 26, 1999 will be voted on in accordance with the discretionary authority granted in the Company's proxy.

Item 6 - Exhibits and Reports on Form 8-K
<TABLE>
<CAPTION>
EXHIBIT
NUMBER DESCRIPTION OF EXHIBITS
<S> <C>
27 Financial Data Schedule (for SEC use only)
</TABLE>

There were no reports on Form 8-K during the quarter ended June 28, 1998.

\section*{FORM 10-Q}

\section*{CROWN CRAFTS, INC. AND SUBSIDIARIES}

JUNE 28, 1998
SIGNATURES

Pursuant to the requirements of the securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

\section*{CROWN CRAFTS, INC.}

Date: August 12, 1998
/s/ Robert E. Schnelle
ROBERT E. SCHNELLE
Treasurer
(Chief Accounting Officer)
\(<\) TABLE \(><\) S \(><\mathrm{C}>\)
<ARTICLE> 5
<LEGEND>
THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM THE FINANCIAL STATEMENTS OF CROWN CRAFTS, INC. FOR THE 3 MONTHS ENDED JUNE 28, 1998 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.
</LEGEND>
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<PERIOD-START> MAR-30-1998
<PERIOD-END> JUN-28-1998
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127,186
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