## FORM 10-Q

## SECURITIES AND EXCHANGE COMMISSION

## Washington, DC 20549

(X) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 26, 2004
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File No. 1-7604

## CROWN CRAFTS, INC.

(Exact name of registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation or organization)

916 South Burnside Avenue, Gonzales, Louisiana 70737
(Address of principal executive offices)

## (225) 647-9100

(Registrant's telephone number, including area code)
Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes (X) No ( )

Indicate by check mark whether registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).
Yes ( ) No (X)

The number of shares of common stock, $\$ 0.01$ par value, of the Registrant outstanding as of September 26, 2004 was $9,504,937$.

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## CROWN CRAFTS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS <br> September 26, 2004 and March 28, 2004 (UNAUDITED)

(dollar amounts in thousands, except share and per share amounts)

|  | September 26, 2004 |  | March 28, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 108 | \$ | 7 |
| Accounts receivable, net of allowances of \$3,321 at September 26, 2004 and \$2,058 at March 28, 2004 |  |  |  |  |
| Due from factor |  | 10,341 |  | 16,259 |
| Other |  | 1,419 |  | 962 |
| Inventories, net |  | 19,028 |  | 14,394 |
| Prepaid expense |  | 1,010 |  | 1,622 |
| Other current assets |  | 108 |  | 94 |
| Total current assets |  | 32,014 |  | 33,338 |
| Property, plant and equipment - at cost: |  |  |  |  |
| Land, buildings and improvements |  | 1,803 |  | 1,803 |
| Machinery and equipment |  | 2,866 |  | 2,802 |
| Furniture and fixtures |  | 666 |  | 664 |
|  |  | 5,335 |  | 5,269 |
| Less accumulated depreciation |  | 3,662 |  | 3,435 |
| Property, plant and equipment - net |  | 1,673 |  | 1,834 |
| Other assets: |  |  |  |  |
| Goodwill, net |  | 22,974 |  | 22,974 |
| Other |  | 244 |  | 241 |
| Total other assets |  | 23,218 |  | 23,215 |
| Total Assets | \$ | 56,905 | \$ | 58,387 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Accounts payable | \$ | 4,850 | \$ | 5,117 |
| Accrued wages and benefits |  | 839 |  | 1,408 |
| Accrued royalties |  | 1,737 |  | 1,274 |
| Other accrued liabilities |  | 741 |  | 688 |
| Current maturities of long-term debt |  | 3,017 |  | 3,016 |
| Total current liabilities |  | 11,184 |  | 11,503 |
| Non-current liabilities: |  |  |  |  |
| Long-term debt |  | 26,543 |  | 28,447 |
| Total non-current liabilities |  | 26,543 |  | 28,447 |
| Commitments and contingencies |  | - |  | - |
| Shareholders' equity: |  |  |  |  |
| Common stock - par value $\$ 0.01$ per share, $74,000,000$ shares authorized, 9,505,000 shares outstanding |  | 95 |  | 95 |
| Additional paid-in capital |  | 38,244 |  | 38,244 |
| Accumulated deficit |  | $(19,161)$ |  | $(19,902)$ |
| Total shareholders' equity |  | 19,178 |  | 18,437 |
| Total Liabilities and Shareholders' Equity | \$ | 56,905 | \$ | 58,387 |

See notes to unaudited consolidated financial statements.

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## Crown Crafts, Inc. and Subsidiaries

CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME
For the Three and Six-Month Periods Ended September 26, 2004 and September 28, 2003
(UNAUDITED)
(amounts in thousands, except per share amounts)

|  | Three Months Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September 26, } \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { September 28, } 2003 \end{gathered}$ |  | September 26, 2004 |  | September 28,2003 |  |
| Net sales | \$ | 23,025 | \$ | 22,001 | \$ | 39,933 | \$ | 40,466 |
| Cost of products sold |  | 18,386 |  | 17,129 |  | 31,820 |  | 31,433 |
| Gross profit |  | 4,639 |  | 4,872 |  | 8,113 |  | 9,033 |
| Marketing and administrative expenses |  | 2,760 |  | 2,826 |  | 5,383 |  | 5,987 |
| Income from operations |  | 1,879 |  | 2,046 |  | 2,730 |  | 3,046 |
| Other income (expense): |  |  |  |  |  |  |  |  |
| Interest expense |  | (937) |  | $(1,029)$ |  | $(1,882)$ |  | $(2,064)$ |
| Other - net |  | (10) |  | (5) |  | 5 |  | (4) |
| Income before income taxes |  | 932 |  | 1,012 |  | 853 |  | 978 |
| Income tax expense |  | 88 |  | 88 |  | 112 |  | 168 |
| Net income |  | 844 |  | 924 |  | 741 |  | 810 |
| Other comprehensive income, net of tax: |  |  |  |  |  |  |  |  |
| Foreign currency translation adjustment |  | - |  | - |  | - |  | 6 |
| Comprehensive income | \$ | 844 | \$ | 924 | \$ | 741 | \$ | 816 |
| Basic income per share | \$ | 0.09 | \$ | 0.10 | \$ | 0.08 | \$ | 0.09 |
| Diluted income per share | \$ | 0.04 | \$ | 0.04 | \$ | 0.03 | \$ | 0.04 |
| Weighted average shares outstanding - basic |  | 9,505 |  | 9,505 |  | 9,505 |  | 9,466 |
| Weighted average shares outstanding - diluted |  | 22,260 |  | 22,872 |  | 22,250 |  | 22,562 |

See notes to unaudited consolidated financial statements.

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## Crown Crafts, Inc. and Subsidiaries

CONSOLIDATED STATEMENTS OF CASH FLOWS
For the Six-Month Periods Ended September 26, 2004 and September 28, 2003
(UNAUDITED)
(amounts in thousands)

|  | September 26,2004 |  | September 28,2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |
| Net income | \$ | 741 | \$ | 810 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation of property, plant and equipment |  | 250 |  | 273 |
| (Gain) loss on sale of property, plant, and equipment |  | (2) |  | 7 |
| Discount accretion |  | 331 |  | 293 |
| Changes in assets and liabilities |  |  |  |  |
| Accounts receivable |  | 5,461 |  | 1,617 |
| Inventories, net |  | $(4,634)$ |  | $(1,868)$ |
| Other current assets |  | 598 |  | 148 |
| Other assets |  | (3) |  | 2 |
| Accounts payable |  | (267) |  | (899) |
| Accrued liabilities |  | 215 |  | (103) |
| Net cash provided by operating activities |  | 2,690 |  | 280 |
| Investing activities: |  |  |  |  |
| Capital expenditures |  | (93) |  | (165) |
| Proceeds from disposition of assets |  | 6 |  | 271 |
| Other |  | - |  | 6 |
| Net cash (used in) provided by investing activities |  | (87) |  | 112 |
| Financing activities: |  |  |  |  |
| Payment of long-term borrowing |  | $(10,642)$ |  | $(19,004)$ |
| Long-term borrowing |  | 8,140 |  | 18,416 |
| Issuance of common stock |  | - |  | 61 |
| Net cash used in financing activities |  | $(2,502)$ |  | (527) |
| Net increase (decrease) in cash and cash equivalents |  | 101 |  | (135) |
| Cash and cash equivalents at beginning of period |  | 7 |  | 194 |
| Cash and cash equivalents at end of period | \$ | 108 | \$ | 59 |
| Supplemental cash flow information: |  |  |  |  |
| Income taxes paid | \$ | - | \$ | 1 |
| Interest paid |  | 1,335 |  | 1,522 |
| Accrued interest converted to long-term debt |  | 268 |  | 268 |

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## CROWN CRAFTS, INC. AND SUBSIDIARIES <br> NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS <br> AT AND FOR THE THREE AND SIX-MONTH PERIODS ENDED SEPTEMBER 26, 2004 AND SEPTEMBER 28, 2003

1. Basis of Presentation: The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America applicable to interim financial information and the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the information and disclosures required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, such interim consolidated financial statements contain all adjustments necessary to present fairly the financial position of Crown Crafts, Inc. (the "Company") as of September 26, 2004 and the results of its operations and cash flows for the periods presented. Such adjustments include normal recurring accruals. Operating results for the three and six-month periods ended September 26, 2004 are not necessarily indicative of the results that may be expected for the year ending April 3, 2005. For further information, refer to the consolidated financial statements and footnotes thereto included in the annual report on Form 10-K for the year ended March 28, 2004 of the Company.

Use of Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Goodwill, net: In July 2001, the Financial Accounting Standards Board ("FASB") issued SFAS 141, Business Combinations, and SFAS 142, Goodwill and Other Intangible Assets. SFAS 141 requires business combinations initiated after June 30, 2001 to be accounted for using the purchase method of accounting and eliminates the use of the pooling-of-interests method. The application of SFAS 141 did not affect any of the Company's previously reported amounts included in goodwill or other intangible assets. SFAS 142 requires that the amortization of goodwill cease prospectively upon adoption and that instead the carrying value of goodwill be evaluated using an impairment approach. Identifiable intangible assets continue to be amortized over their useful lives and reviewed for impairment in accordance with SFAS 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of. SFAS 142 was effective for fiscal years beginning after December 15, 2001, and was implemented by the Company on April 1, 2002. Beginning in fiscal 2003, the Company discontinued amortizing goodwill but continues to amortize other long-lived intangible assets. The Company performed fair value based impairment tests on its goodwill in accordance with SFAS 142 and determined that the fair value exceeded the recorded value at March 31, 2003 and March 29, 2004.

Stock Options: The Company accounts for its stock option plans using the intrinsic value method established by APB Opinion 25, Accounting for Stock Issued to Employees, and its related interpretations. Accordingly, no compensation cost has been recognized in the Company's financial statements for its stock-based compensation plans. The Company complies with the disclosure requirements of SFAS 123, Accounting for Stock Based-Compensation, as amended by SFAS 148, Accounting for Stock-Based Compensation Transition and Disclosure, which requires pro forma disclosure regarding net earnings and earnings per share determined as if the Company had accounted for employee stock options using the fair value method of that statement.

For purposes of the pro forma disclosure, the fair value of each option was estimated as of the date of grant using the Black-Scholes option-pricing model and is amortized to expense ratably as the option vests. Had compensation costs for the Company's stock option plans been determined based on the fair value at the grant date, consistent with the method under SFAS 123, the Company's net earnings and earnings per share would have been as indicated below:

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Three months ended
Six months ended

|  | September 26, 2004 |  | September 28, 2003 |  | September 26, 2004 |  | September 28, 2003 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income, as reported | \$ | 844 | \$ | 924 | \$ | 741 | \$ | 810 |
| Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards |  | (9) |  | (5) |  | (18) |  | (15) |
| Pro forma net income | \$ | 835 | \$ | 919 | \$ | 723 | \$ | 795 |
| Income per share: |  |  |  |  |  |  |  |  |
| Basic - as reported | \$ | 0.09 | \$ | 0.10 | \$ | 0.08 | \$ | 0.09 |
| Basic - pro forma | \$ | 0.09 | \$ | 0.10 | \$ | 0.08 | \$ | 0.08 |
| Diluted - as reported | \$ | 0.04 | \$ | 0.04 | \$ | 0.03 | \$ | 0.04 |
| Diluted - pro forma | \$ | 0.04 | \$ | 0.04 | \$ | 0.03 | \$ | 0.04 |

2. Segment and Related Information: The Company operates primarily in one principal segment, infant and juvenile products. These products consist of infant bedding, bibs, soft goods and juvenile products (primarily Pillow Buddies $\circledR$ ).
3. Inventory: Major classes of inventory were as follows (in thousands):

|  | September 26, 2004 |  | March 28, 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| Raw Materials | \$ | 882 | \$ | 1,116 |
| Work in Process |  | 177 |  | 1,028 |
| Finished Goods |  | 17,969 |  | 12,250 |
|  | \$ | 19,028 | \$ | 14,394 |

Inventory is net of reserves for inventories classified as irregular or discontinued of $\$ 0.6$ million and $\$ 1.0$ million at September 26, 2004 and March 28, 2004, respectively.
4. Financing Arrangements

Factoring Agreement: The Company assigns the majority of its trade accounts receivable to a commercial factor. Under the terms of the factoring agreement, the factor remits payments to the Company on the average due date of each group of invoices assigned. The factor bears credit losses with respect to assigned accounts receivable that are within approved credit limits. The Company bears losses resulting from returns, allowances, claims and discounts.

Notes Payable and Other Credit Facilities: At September 26, 2004 and March 28, 2004, long-term debt consisted of:

|  | $\begin{gathered} \text { September 26, } \\ 2004 \end{gathered}$ |  | March 28, 2004 |
| :---: | :---: | :---: | :---: |
| Promissory notes |  | 23,046 | \$24,054 |
| Floating rate revolving credit facilities |  | - | 1,495 |
| Non-interest bearing notes |  | 8,810 | 8,541 |
| Original issue discount |  | $(2,296)$ | $(2,627)$ |
|  |  | 29,560 | 31,463 |
| Less current maturities |  | 3,017 | 3,016 |
|  | \$ | 26,543 | \$28,447 |

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At September 26, 2004, the Company's credit facilities included the following:
Revolving Credit of up to $\$ 19$ million including a $\$ 3$ million sub-limit for letters of credit. The interest rate is prime plus $1.00 \%$ (5.75\% at September 26, 2004) for base rate borrowings and LIBOR plus $2.75 \%(4.59 \%$ at September 26,2004$)$ for Euro-dollar borrowings. The maturity date is June 30, 2005. The facility is secured by a first lien on all assets. There was no balance at September 26, 2004. The Company had $\$ 12.9$ million available at September 26, 2004. As of September 26, 2004, letters of credit of $\$ 1.325$ million were outstanding against the $\$ 3$ million sub-limit for letters of credit associated with the revolving credit facility.

Senior Notes of $\$ 7.0$ million with a fixed interest rate of $10 \%$ plus additional interest of $3 \%$ contingent upon cash flow availability. The maturity date is June 30, 2006 and the notes are secured by a first lien on all assets. Minimum principal payments of $\$ 500,000$ are due at the end of each calendar quarter. In the event that required debt service exceeds $85 \%$ of free cash flow (EBITDA (as hereinafter defined) less capital expenditures and cash taxes paid), the excess of contingent interest and principal amortization over $85 \%$ will be deferred until maturity of the Senior Notes in June 2006. Contingent interest plus additional principal payments will be due annually up to $85 \%$ of free cash flow. On each of September 30, 2003 and September 30, 2004, the Company made payments to the lenders of $\$ 1.3$ million related to excess cash flow.

Senior Subordinated Notes of $\$ 16$ million with a fixed interest rate of $10 \%$ plus an additional $1.65 \%$ payable by delivery of promissory notes due July 23, 2007 (PIK Notes). The maturity date is July 23, 2007 and the notes are secured by a second lien on all assets. In addition to principal and interest, a payment of $\$ 8$ million is due on the earliest of (i) maturity of the notes, (ii) prepayment of the notes, or (iii) sale of the Company. The original issue discount of $\$ 4.1$ million on this non-interest bearing note at a market interest rate of $12 \%$ is being amortized over the life of the notes. The remaining balance of $\$ 2.3$ million is included in the Consolidated Balance Sheet as of September 26, 2004.

These credit facilities contain covenants regarding minimum levels of Earnings before Interest, Taxes, Depreciation and Amortization ("EBITDA"), maximum total debt to EBITDA, maximum senior debt to EBITDA, minimum EBITDA to cash interest and minimum shareholders' equity. The bank facilities also place restrictions on the amounts the Company may expend on acquisitions and purchases of treasury stock and currently prohibit the payment of dividends.

Minimum annual maturities are as follows: (in thousands)

| Fiscal | Revolver |  | Senior Notes |  | Sub Notes | PIK Notes |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 | \$ | - | \$ | 2,500 | \$ | \$ | - | \$ 2,500 |
| 2006 |  | - |  | 2,000 | - |  | - | 2,000 |
| 2007 |  | - |  | 2,500 | - |  | - | 2,500 |
| 2008 |  | - |  | - | 24,000* |  | 810 | 24,810 |
| Total |  | - | \$ | 7,000 | \$24,000 | \$ | 810 | \$31,810 |

* Includes $\$ 8$ million non-interest bearing note issued at an original issue discount of $\$ 4.1$ million.

As part of its refinancing in July 2001, the Company issued to its lenders warrants for non-voting common stock that are convertible into common stock equivalent to $65 \%$ of the shares of the Company on a fully diluted basis at a price of 11.3 cents per share. The warrants are non-callable and expire six years from their date of issuance. The value of the warrants of $\$ 2.4$ million using the Black-Scholes option pricing model was credited to additional paid-in capital in the second quarter of fiscal 2002.

## ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF

 FINANCIAL CONDITION AND RESULTS OF OPERATIONSThe Company operates indirectly through its subsidiaries, Crown Crafts Infant Products, Inc., Hamco, Inc. and Churchill Weavers, Inc., primarily in the Infant and Juvenile Products segments within the Consumer Products industry. The Company's offices are located in Huntington Beach and Compton, California; Gonzales, Louisiana; Berea, Kentucky and Rogers, Arkansas.

The Infant and Juvenile Products segments consist of bedding, bibs, soft goods, Pillow Buddies ${ }^{\circledR}$ and accessories. The infant and juvenile products are marketed under a variety of Company-owned trademarks, under trademarks licensed from others, without trademarks as unbranded merchandise and with customers' private labels. The products are produced primarily by foreign contract manufacturers, then warehoused and shipped from facilities in Compton, California and Gonzales, Louisiana. Sales are generally made directly to retailers, primarily mass merchants, large chain stores and gift stores.

The Company also produces hand-woven adult throws, adult scarves and infant blankets. Sales are generally made to major department stores, specialty shops and designer showrooms.

The infant and juvenile consumer products industry is highly competitive. The Company competes with a variety of distributors and manufacturers and believes that it is the largest producer of infant bed coverings and bibs, enjoying approximately one-third of the infant bedding market and one-half of the infant bib market within these segments. The Company competes on the basis of quality, design, price, service and packaging.

## RESULTS OF OPERATIONS

## THREE-MONTH PERIOD ENDED SEPTEMBER 26, 2004 COMPARED TO THE THREE-MONTH PERIOD ENDED SEPTEMBER

 28, 2003Total net sales for the second quarter of fiscal year 2005 increased by $\$ 1.0$ million, or $4.7 \%$, to $\$ 23.0$ million from $\$ 22.0$ million for the second quarter of fiscal year 2004. This increase is primarily attributable to shipments of modular bedding placements having been made earlier than in the prior year. The increase in bedding sales is offset to a degree by decreased bath shipments as a result of the loss of a bath program. In addition, the transition of the Classic Pooh license to direct-to-retail has had a deflationary effect on sales. Although replacement programs and the direct-to-retail program have been awarded to the Company, the average selling price per unit was lower than in the prior year because of market changes in anticipation of the removal of quotas from several of the Company's bedding products, which will be effective in January 2005.

During the second quarter of fiscal year 2005, cost of sales increased to $79.9 \%$ of net sales from $77.9 \%$ for the same period in fiscal year 2004. The lower gross margin is due to the decrease in the average selling price per unit as previously discussed. The lower margins are also a direct result of pricing pressures from customers coupled with demand for enhanced products.

Marketing and administrative expenses decreased by $\$ 66,000$, or $2.3 \%$, in the second quarter of fiscal year 2005 compared to the same quarter in the prior year and were $12.0 \%$ of net sales for such quarter compared to $12.9 \%$ of net sales for the corresponding quarter of the prior year. These expenses were greater in the prior year primarily because of legal fees associated with the reincorporation of the Company in Delaware, which was completed in fiscal year 2004.

Interest expense for the second quarter of fiscal year 2005 decreased by $\$ 92,000$ compared to the second quarter of fiscal year 2004 because of the Company's lower average debt balance. Long-term debt was $\$ 26.5$ million at September 26, 2004 compared to $\$ 30.9$ million at September 28, 2003. Included in the balance in the prior fiscal year was revolving credit of $\$ 2.2$ million, whereas there was no revolving credit balance outstanding at September 26, 2004.

Income tax expense for the quarter ended September 26, 2004 includes an expense for state and local income taxes of $\$ 88,000$. Income tax expense for the quarter ended September 28, 2003 included a provision for federal alternative minimum taxes of $\$ 18,000$ and state and local income taxes of $\$ 70,000$. The Company has net operating loss carryforwards of $\$ 14.6$ million that begin to expire in 2021 .

## SIX-MONTH PERIOD ENDED SEPTEMBER 26, 2004 COMPARED TO THE SIX-MONTH PERIOD ENDED SEPTEMBER 28, 2003

Total net sales for the first six months of fiscal year 2005 decreased by $\$ 0.5$ million, or $1.32 \%$, to $\$ 39.9$ million from $\$ 40.5$ million for the same period of fiscal year 2004 as a result of a decrease in bib and bath sales of $\$ 1.7$ million, which was offset in part by an increase in bedding sales of $\$ 1.2$ million. As previously discussed, the increased bedding sales resulted from additional and new modular placement shipments having been made earlier than in the prior year. The decrease in bath sales is due to the loss of a bath program at a major customer, and the decrease in bib sales is due to inconsistent buying patterns from another major customer.

During the first six months of fiscal year 2005, cost of sales increased to $79.7 \%$ of net sales from $77.7 \%$ for the same period in fiscal year 2004 primarily as a result of a shift from sales of higher margin blankets and NoJo and Classic Pooh brands to sales of a greater volume of lower margin merchandise. A lower margins are a direct result of pricing pressures from customers coupled with demand for enhanced products and market reaction to the removal of quotas from certain products effective in January 2005.

Marketing and administrative expenses decreased by $\$ 604,000$, or $10.1 \%$, for the first six months of fiscal year 2005 compared to the same period in the prior year and were $13.5 \%$ of net sales for such period compared to $14.8 \%$ of net sales for the corresponding period of the prior year. These expenses were greater in the prior year primarily because of legal fees associated with the reincorporation of the Company in Delaware and the closing of the Company's Mexican production facility, both of which were completed in fiscal year 2004.

Interest expense for the first six months of fiscal year 2005 decreased by $\$ 182,000$ compared to the first six months of fiscal year 2004 because of the Company's lower average debt balance. Long-term debt was $\$ 26.5$ million at September 26, 2004 compared to $\$ 30.9$ million at September 28, 2003. Included in the balance in the prior fiscal year was revolving credit of $\$ 2.2$ million, whereas there was no revolving credit balance outstanding at September 26, 2004.

Income tax expense for the six months ended September 26,2004 includes an expense for state and local income taxes of $\$ 112,000$. Income tax expense for the six months ended September 28, 2003 included a provision for federal alternative minimum taxes of $\$ 31,000$ and state and local income taxes of $\$ 137,000$. The Company has net operating loss carryforwards of $\$ 14.6$ million that begin to expire in 2021.

## FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

Net cash provided by operating activities was $\$ 2.7$ million for the first six months of fiscal year 2005 compared to net cash provided by operating activities of $\$ 280,000$ for the first six months of fiscal year 2004. The increase in cash provided by operating activities was primarily due to changes in inventory and receivable balances. Net cash used in investing activities was $\$ 0.1$ million in the first six months of fiscal year 2005 compared to net cash provided by investing activities of $\$ 0.1$ million in the prior year period. The decrease in cash provided by investing activities was due in large part to net proceeds of $\$ 240,000$ from the sale of assets disposed of in connection with the closing of the Company's Mexican production facility in the prior fiscal year. Net cash used in financing activities was $\$ 2.5$ million compared to net cash used in financing activities of $\$ 0.5$ million in the prior year period. The increase in cash used in financing activities was due to a higher net payment of long-term debt in the current fiscal year as compared to the prior fiscal year.

The Company's ability to make scheduled payments of principal, to pay the interest on or to refinance its maturing indebtedness, to fund capital expenditures or to comply with its debt covenants will depend upon future performance. The Company's future performance is, to a certain extent, subject to general economic, financial, competitive, legislative, regulatory and other factors beyond its control. If the Company is unable to improve its gross margins, then the Company's ability to comply with its debt covenants in the future may become impaired.

To reduce its exposure to credit losses and to enhance its cash flow, the Company assigns the majority of its trade accounts receivable to a commercial factor. The Company's factor establishes customer credit lines and accounts for and collects receivable balances. Under the terms of the factoring agreement, which expires in July, 2005, the factor remits payments to the Company on the average due date of each group of invoices assigned. If a customer fails to pay the factor on the due date, the Company is charged interest at prime minus $0.5 \%$ $(4.25 \%$ at September 26, 2004), until payment is received. The factor bears credit losses with respect to assigned accounts receivable that are within approved credit limits. The Company bears losses resulting from returns, allowances, claims and discounts. The Company's factor at any time may terminate or limit its approval of shipments to a particular customer. If such a

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termination occurs, the Company may either assume the credit risks for shipments after the date of such termination or cease shipments to such customer.

## FORWARD-LOOKING INFORMATION

This Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements are based upon management's current expectations, projections, estimates and assumptions. Words such as "expects," "believes," "anticipates" and variations of such words and similar expressions identify such forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties that may cause future results to differ materially from those suggested by the forward-looking statements. These risks include, among others, general economic conditions, changing competition, the level and pricing of future orders from the Company's customers, the Company's dependence upon third-party suppliers, including some located in foreign countries with unstable political situations and unstable foreign currency exchanges, the Company's ability to successfully implement new information technologies and the Company's dependence upon licenses from third parties.

## ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to market risk from changes in interest rates on debt, changes in commodity prices, changes in international trade regulations, the concentration of the Company's customers and the Company's reliance upon licenses. The Company's exposure to interest rate risk relates to the Company's floating rate debt, of which there was no balance outstanding at September 26, 2004 and a balance outstanding of $\$ 1.5$ million at March 28, 2004. Each 1.0 percentage point increase in interest rates would impact pretax earnings by $\$ 15,000$ at the debt level of March 28,2004 . The Company's exposure to commodity price risk primarily relates to changes in the price of cotton and oil, which are the principal raw materials used in a substantial number of the Company's products. Also, changes in import quantity allotments can materially impact the availability of the Company's products and the prices at which those products can be purchased by the Company for resale. Additionally, the Company's top three customers represent $76 \%$ of gross sales, and $43 \%$ of the Company's gross sales is of licensed products. The Company could be materially impacted by the loss of one or more of these customers or licenses.

## ITEM 4 - CONTROLS AND PROCEDURES

The Company's Chief Executive Officer and Chief Financial Officer have evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report, as required by paragraph (b) of Rule 13a-15 or 15d-15 of the Exchange Act. Based on such evaluation, such officers have concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures are effective in alerting them on a timely basis to material information relating to the Company (including its consolidated subsidiaries) required to be included in the Company's periodic filings under the Exchange Act. Since such evaluation, there have not been any significant changes in the Company's internal controls or in other factors that could significantly affect such controls.

## PART II — OTHER INFORMATION

Item 1 - Legal Proceedings
From time to time, the Company is involved in various legal proceedings relating to claims arising in the ordinary course of its business. Neither the Company nor any of its subsidiaries is a party to any such legal proceeding the outcome of which, individually or in the aggregate, is expected to have a material adverse effect on the Company's financial condition, results of operations or cash flows.

Item 2 - Unregistered Sales of Equity Securities and Use of Proceeds
None

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Item 3 - Defaults Upon Senior Securities
None
Item 4 - Submission of Matters to a Vote of Security Holders
The Annual Meeting of Shareholders of the Company was held on August 10, 2004 at the Company's corporate headquarters in Gonzales, Louisiana. The proposals set forth below were voted on at the meeting with the following results:

1. Election of three members to the board of directors to hold office for a three-year term. The results were as follows:

| Director Nominee |  | For |  | Authority Withheld |
| :--- | :--- | :--- | :--- | :---: |
| E. Randall Chestnut |  | $7,066,335$ |  | $1,982,310$ |
| William T. Deyo |  | $5,631,003$ |  | $3,417,642$ |
| Steven E. Fox |  | $7,007,067$ |  | $2,041,578$ |

2. Ratification of appointment of Deloitte \& Touche LLP as the independent auditors of the Company for the fiscal year ending April 3,2005 . The results were as follows:

| For | $7,070,626$ |
| :--- | ---: |
| Against | $1,975,605$ |
| Abstain | 2,414 |

3. Transaction of such other business as may properly come before the annual meeting or any adjournments or postponements thereof. The results were as follows:

| For | $7,008,999$ |
| :--- | ---: |
| Against | $2,015,988$ |
| Abstain | 23,658 |

Each of the foregoing proposals was set forth and described in the Notice of Annual Meeting and Proxy Statement of the Company dated July 13, 2004.

Item 5 - Other Information

None

Item 6 - Exhibits
(a) Exhibits
31.1
31.2
32.1
32.2

Rule 13a-14(a)/15d-14(a) Certification by the Company's Chief Executive Officer
Rule 13a-14(a)/15d-14(a) Certification by the Company's Chief Financial Officer
Section 1350 Certification by the Company's Chief Executive Officer

Section 1350 Certification by the Company's Chief Financial Officer

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## CROWN CRAFTS, INC.

Date: November 10, 2004
/s/ Amy Vidrine Samson
AMY VIDRINE SAMSON Chief Financial Officer
(duly authorized signatory and
Principal Financial and Accounting
Officer)

## Index to Exhibits

## Exhibit

## Description

31.1
31.2 Rule 13a-14(a)/15d-14(a) Certification by the Company's Chief Financial Officer
32.1 Section 1350 Certification by the Company's Chief Executive Officer
32.2 Section 1350 Certification by the Company's Chief Financial Officer

## CERTIFICATION

I, E. Randall Chestnut, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the period ended September 26, 2004 of Crown Crafts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2004
/s/ E. Randall Chestnut
E. Randall Chestnut

Chairman of the Board, President \& Chief
Executive Officer

## CERTIFICATION

I, Amy Vidrine Samson, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the period ended September 26, 2004 of Crown Crafts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and we have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent function):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 10, 2004

/s/ Amy Vidrine Samson<br>Amy Vidrine Samson<br>Vice President \& Chief Financial Officer

## SECTION 1350 CERTIFICATION

I, E. Randall Chestnut, Chairman of the Board, President and Chief Executive Officer of Crown Crafts, Inc. (the "Company"), do hereby certify, in accordance with 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

1. The Quarterly Report on Form 10-Q of the Company for the period ending September 26, 2004 (the "Periodic Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 10, 2004
/s/ E. Randall Chestnut
E. Randall Chestnut, Chairman of the Board,

President and Chief Executive Officer

## SECTION 1350 CERTIFICATION

I, Amy Vidrine Samson, Chief Financial Officer of Crown Crafts, Inc. (the "Company"), do hereby certify, in accordance with 18 U.S.C. $\S 1350$, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:

1. The Quarterly Report on Form 10-Q of the Company for the period ending September 26, 2004 (the "Periodic Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Periodic Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: November 10, 2004
/s/ Amy Vidrine Samson
Amy Vidrine Samson, Chief Financial Officer


[^0]:    See notes to unaudited consolidated financial statements.

