SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-K <Table> <C> <S> (Mark One) ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) [X]OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED MARCH 31, 2002 OR TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES ACT OF 1934 </Table> COMMISSION FILE NO. 1-7604 CROWN CRAFTS, INC. (Exact name of registrant as specified in its charter) <Table> <C> <S>**GEORGIA** 58-0678148 (State of Incorporation) (I.R.S. Employer Identification No.) 916 S. BURNSIDE AVE. 70737 GONZALES, LOUISIANA (Zip Code) (Address of principal executive offices) </Table> REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE: (225) 647-9100

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

# SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT: NONE

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No []

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. Yes [X] No []

the aggregate market value of the Common Stock (based upon the closing price of these shares on that date) held by persons other than Officers, Directors, the Company's Employee Stock Ownership Plan, and 5% shareholders was approximately \$3,649,279.

#### DOCUMENTS INCORPORATED BY REFERENCE:

Crown Crafts, Inc. Proxy Statement in connection with its Annual Me	eting of
Shareholders	
on August 27, 2002 (Part III).	

#### PART I

#### ITEM 1. BUSINESS

Crown Crafts, Inc., a Georgia corporation founded in 1957, operates indirectly through its subsidiaries in the Infant Products segment within the Consumer Products industry. The Infant Products segment consists of infant bedding, bibs, infant soft goods and accessories. Sales are generally made directly to retailers, primarily mass merchants, large chain stores and gift stores. These products are marketed under a variety of Company-owned trademarks, under trademarks licensed from others, without trademarks as unbranded merchandise and with customers' private labels.

In response to changing business conditions in the consumer products industry, the Company made significant changes in its business operations over the last two and one-half years. In addition to a program of cost reductions and rationalization, the Company outsourced virtually all of its manufacturing to domestic and foreign contract manufacturers with the exception of the specialty hand wovens produced by Churchill Weavers and screen-printed infant bibs produced by Burgundy in Mexico. The Woven Products division, with manufacturing primarily in north Georgia, was sold on November 14, 2000 and net proceeds of \$32.3 million were used to reduce debt. Following the outsourcing of adult bedding, the Roxboro, North Carolina plant was sold on June 14, 2001 and the proceeds of \$8.0 million were used to reduce debt. Also, the Company made a decision to exit the Adult Bedding and Bath business, and its net assets related to that business of \$12.4 million were sold effective July 23, 2001. Proceeds of the sale were \$8.5 million cash plus the assumption of liabilities of \$3.4 million as well as the assumption of certain contingent liabilities. Cash from the sale was used to reduce debt. Following the sale of the Adult Bedding and Bath business, the Company is now primarily in the infant and juvenile products business, but in describing the results of operations for fiscal 2000 and 2001, reference is made to all of the product groups. Because of the sale of assets and the refinancing that occurred July 23, 2001, the historical results are not indicative of the Company's future operations.

#### **PRODUCTS**

The Company's primary focus is on infant and juvenile products. Historically, the company's products also included two additional groups: 1) bedroom and bath products and 2) throws.

Infant products include crib bedding, diaper stackers, mobiles, bibs, receiving blankets, burp cloths, bathing accessories and other infant soft goods and accessories.

Throws are manufactured and imported in a variety of colors, designs and fabrics, including cotton, acrylic, cotton/acrylic blends, rayon, wool, fleece and chenille.

The Company's bedroom products included comforters, comforter sets, sheets, pillowcases, sheet sets, pillow shams, bed skirts, duvets, decorative pillows, coverlets and jacquard-woven bedspreads.

During the fiscal years ended March 31, 2002, April 1, 2001 and April 2, 2000, bedroom and bath products represented 17%, 37% and 43% of consolidated net sales; throws represented 3%, 22% and 22% of consolidated net sales; and infant and juvenile products represented 80%, 41% and 35%, respectively, of consolidated net sales.

The Company's research and development expenditures focus primarily on product design and styling. The Company believes styling and design are key components to its success. The Company's designs include traditional, contemporary, textured and whimsical patterns. The Company designs and manufactures products across a broad spectrum of retail price points and is continually developing new designs for all of its product groups.

The Company's designers and stylists work closely with the marketing staff and licensors to develop new designs. The Company develops internally and obtains designs from numerous sources, including graphic artists, decorative fabric manufacturers, apparel designers, and its employees. The Company utilizes computer

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aided design systems to increase its design flexibility and reduce costs. In addition, these systems significantly shorten the time for responding to customer demands and changing market trends. The Company also creates designs for exclusive sale by certain of its customers.

#### SALES AND MARKETING, CUSTOMERS

The Company markets its products through a national sales force consisting of salaried sales executives and employees and independent commissioned sales representatives. Independent representatives are used most significantly in sales to the gift trade and infant markets. Sales outside the United States are made primarily through distributors.

The Company's customers consist principally of mass merchants, chain stores, department stores, specialty home furnishings stores, wholesale clubs, gift stores and catalogue and direct mail houses. The table below indicates customers representing more than 10% of gross sales.

<table> <caption></caption></table>				
Caption	FISCA	L YEA	AR:	
	2002 20		000	
<s></s>	<c></c>	<c></c>	<c></c>	
Toys R Us	26%	6 13	% 119	%
Wal-Mart Stores, Inc		22%	16%	13%
Federated Department Stores		*	14%	149
Target Corporation				

  |  |  |  ||  |  |  |  |  |
|  |  |  |  |  |
<sup>\*</sup> Less than 10%.

The Company's sales offices are located in Huntington Beach, California, Gonzales, Louisiana, and Rogers, Arkansas. The Company sells substantially all of its products to retailers for resale to consumers. The Company's infant product subsidiaries generally introduce new products once each year during the annual Juvenile Products Manufacturers' Association ("JPMA") trade show. Private label products manufactured by the Company are introduced throughout the year. New product introductions for the gift trade are concentrated in January through March and June through August when Churchill Weavers participates in numerous local and regional gift shows.

In fiscal 2002, approximately 0.8% of the Company's gross sales were made through its outlet stores. During fiscal 2001, stores in Calhoun, Georgia and Rancho Santa Margarita, California were closed. The Company's Roxboro, North Carolina store was sold on July 17, 2001.

# MANUFACTURING

The Company's infant products are produced primarily by domestic and foreign contract manufacturers. These products are then warehoused and shipped from facilities in Compton, California and Gonzales, Louisiana.

The principal raw materials used in the manufacture of infant comforters, sheets and accessories are printed and solid color cotton and polycotton fabrics, and polyester fibers used as filling material. The principal raw materials used in the manufacture of throws and other products are natural-color and pre-dyed 100% cotton yarns and acrylic yarns. The principal raw materials used in the production of infant bibs are knit-terry polycotton, woven polycotton and vinyl fabrics. Although the Company usually maintains supply relationships with only a limited number of suppliers, the Company believes these raw materials presently are available from several sources in quantities sufficient to meet the Company's requirements.

The Company uses significant quantities of cotton, either in the form of cotton fabric or polycotton fabric. Cotton is subject to ongoing price fluctuations. The price fluctuations are a result of cotton being an agricultural product subject to weather patterns, disease and other factors as well as supply and demand

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considerations, both domestically and internationally. Significant increases in the price of cotton could adversely affect the Company's operations.

#### SEASONALITY, INVENTORY MANAGEMENT

Historically, the Company has experienced a seasonal sales pattern in which sales are lowest in the first fiscal quarter and peak in the second fiscal quarter.

The Company carries normal inventory levels to meet delivery requirements of customers. Customer returns of merchandise shipped are approximately 1.8% of gross sales.

#### ORDER BACKLOG

The Company's backlog of unfilled customer orders believed by management to be firm were \$3.2 million and \$15.1 million at May 26, 2002 and June 3, 2001, respectively. The decrease resulted from the sale of the Adult Bedding and Bath business effective July 23, 2001. The majority of these unfilled orders are shipped within approximately eight weeks, and none are expected to be shipped beyond the completion of the fiscal year ending March 30, 2003. Due to the prevalence of quick-ship programs adopted by its customers, the Company does not believe that its backlogs are a meaningful indicator of future business.

#### TRADEMARKS, COPYRIGHTS AND PATENTS

The Company's products are marketed in part under well-known trademarks. The Company considers its trademarks to be of material importance to its business. Infant products carry the trademarks Red Calliope(R), Little Bedding(R), NoJo(R), Hamco(R) and Pinky Baby(R). Protection for these trademarks is obtained through domestic registrations.

Certain products are manufactured and sold pursuant to licensing agreements for trademarks that include, among others, Disney(R). The licensing agreements for the Company's designer brands generally are for an initial term of one to five years, and may or may not be subject to renewal or extension. Sales of product under the Company's licenses with Disney Enterprises, Inc. accounted for 26% of the Company's total gross sales volume during fiscal 2002.

Many of the designs used by the Company are copyrighted by other parties, including trademark licensors, and are available to the Company through copyright licenses. Other designs are the subject of copyrights and design patents owned by the Company.

During the fiscal year ended March 28, 1999, the Company entered into licensing agreements with Calvin Klein, Inc. and Disney Enterprises, Inc. The Calvin Klein license grants the Company the right to produce and sell bedroom and bath products under the Calvin Klein brand. The Disney license expands the Company's right to produce and sell products featuring Disney characters. The current Disney license expires December 31, 2002. Following the sale of the Adult Bedding and Bath business effective July 23, 2001, the Company no longer has a Calvin Klein license. During fiscal year 2002, 14% of gross sales was attributable to the Calvin Klein license.

The Company's aggregate commitment for minimum guaranteed royalty payments under all of its license agreements is \$230,000, \$20,000, and \$0 for fiscal 2003, 2004, and thereafter, respectively. The Company believes that future sales of royalty products will exceed amounts required to cover the minimum royalty guarantees. The Company's total royalty expense, net of royalty income, was \$7.5 million, \$14.4 million and \$15.8 million for fiscal 2002, 2001, and 2000, respectively.

#### **COMPETITION**

The infant consumer products industry is highly competitive. The Company competes with a variety of distributors and manufacturers and believes that it is the largest producer of infant bed coverings and bibs, enjoying approximately one-third of infant bedding market share and one-half of bib and infant bath item market share within these segments. The Company competes on the basis of quality, design, price, service and

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packaging. The Company is a leader in its respective industry segment. Its leadership results from the integration of extensive proprietary product design with low-cost, high-quality global sourcing to produce and market high-value merchandise to major customers. With a strong commitment to customer service, the Company develops distinctive programs for individual customers and maximizes retail productivity with aggressive pricing, quick replenishment merchandise management and efficient customer order execution.

#### GOVERNMENT REGULATION; ENVIRONMENTAL CONTROL

The Company is subject to various federal, state and local environmental laws and regulations which regulate, among other things, the discharge, storage, handling and disposal of a variety of substances and wastes. The Company's operations are also governed by laws and regulations relating to employee safety and health, principally the Occupational Safety and Health Administration Act and regulations thereunder.

The Company believes that it currently complies in all material respects with applicable environmental, health and safety laws and regulations. Although the Company believes that future compliance with such existing laws or regulations will not have a material adverse effect on its capital expenditures, earnings or competitive position, there can be no assurances that such requirements will not become more stringent in the future or that the Company will not incur significant costs in the future to comply with such requirements.

#### **EMPLOYEES**

At March 31, 2002, the Company had approximately 434 employees. None of the Company's U. S. employees is represented by a labor union, and the Company considers its relationship with its employees to be good. The Company's 149 employees in Mexico are represented by a labor union. The Company attracts and maintains qualified personnel by paying competitive salaries and benefits and offering opportunities for advancement.

#### INTERNATIONAL SALES

Sales to customers in foreign countries outside the United States are not currently material to the Company's business.

#### ITEM 2. PROPERTIES

The Company's headquarters are located in Gonzales, Louisiana. The Company rents approximately 17,211 square feet at this location under a lease that expires April 25, 2007.

The following table summarizes certain information regarding the Company's principal properties.

<Table>
<Caption>

APPROXIMATE OWNED/
LOCATION USE SQUARE FEET LEASED
-----<S> <C> <C> <C> <C>

Gonzales, Louisiana...... Administrative and sales office 17,211 Leased(1) Atlanta, Georgia...... Administrative and sales office 34,540 Leased(2) Aguascalientes, Mexico...... Offices, warehouse, and 60,300 Leased(3) distribution center Berea, Kentucky...... Offices, manufacturing, 53,000 Owned warehouse, and distribution facilities and retail store Compton, California...... Offices, warehouse and 157,400 Leased(4) distribution center 100,000 Leased(5) Compton, California..... Warehouse Gonzales, Louisiana...... Office, warehouse, and 60,000 Leased(6) distribution center </Table>

4

<Table> <Caption>

APPROXIMATE OWNED/
LOCATION USE SQUARE FEET LEASED

------<S> <C> <C> <C> <C>
Huntington Beach, Offices 7,600 Leased(7)
California......
Rogers, Arkansas....... Sales office 1,625 Leased(8)
</Table>

- -----

- (1) Lease expires April 25, 2007.
- (2) Leases expire June 29, 2002, portions sub-leased.
- (3) Lease expires January 15, 2003.
- (4) Lease expires May 31, 2003 (renewable for one three-year period).
- (5) Lease expires May 31, 2004.
- (6) Lease expires March 31, 2005 (renewable for one two-year period).
- (7) Lease expires April 30, 2004.
- (8) Lease expires November 30, 2002.

Management believes that its properties are suitable for the purposes for which they are used, are in generally good condition and provide adequate production capacity for current and anticipated future operations. The Company's business is somewhat seasonal so that during the late summer and fall months these facilities are fully utilized, while at other times of the year the Company has excess capacity.

#### ITEM 3. LEGAL PROCEEDINGS

From time to time, the Company is involved in various legal proceedings relating to claims arising in the ordinary course of its business. Neither the Company nor any of its subsidiaries is a party to any such legal proceeding the outcome of which, individually or in the aggregate, is expected to have a material adverse effect on the Company's financial condition or results of operations.

# ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of the year ended March 31, 2002.

# PART II

# ITEM 5. MARKET FOR THE REGISTRANT'S COMMON STOCK AND RELATED STOCKHOLDER MATTERS

The Company is authorized by its Articles of Incorporation to issue up to 50,000,000 shares of capital stock, all of which are designated Common Stock,

#### COMMON STOCK

Effective April 10, 2001, the Company's common stock (the "Common Stock") was removed from the listing of the New York Stock Exchange ("NYSE") as it fell below the minimum standards of market capitalization for continued listing by the NYSE. The Common Stock currently trades on the NASDAQ OTC Bulletin Board with the ticker symbol "CRWS". The following table presents quarterly information on

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the price range of the Company's Common Stock for the fiscal years ended March 31, 2002 and April 1, 2001. This information indicates the high and low sale prices as reported by the NASDAQ.

<table></table>
<caption></caption>
QUARTER HIGH LOW
<\$> <c> <c></c></c>
FISCAL 2002
First Quarter
Second Quarter
Third Quarter 0.90 0.25
Fourth Quarter 0.60 0.40
FISCAL 2001
First Quarter
Second Quarter
Third Quarter 1.63 0.25
Fourth Quarter 0.56 0.28

As of June 7, 2002 there were issued and outstanding 9,421,437 shares of the Company's Common Stock held by approximately 722 registered holders. At June 7, 2002, the Company's Common Stock closed at \$0.64.

In fiscal 2000, the Company paid a dividend of \$0.03 per share on its Common Stock on June 27, 1999, September 26, 1999, and December 26, 1999. As part of the conditions under its loan agreements and to conserve liquidity, the Company has not paid a dividend since December 26, 1999. The Company has no plans to resume payment of dividends.

#### ITEM 6. SELECTED FINANCIAL DATA

The selected financial data presented below for the five years ended March 31, 2002 is from the Company's financial statements. The data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the financial statements and related notes included elsewhere in this Annual Report.

<Table> <Caption> FISCAL YEAR 2001 2000 1999 1998 2002 IN THOUSANDS, EXCEPT PER SHARE DATA <S>FOR THE YEAR Net sales...... \$117,591 \$247,515 \$319,893 \$362,071 \$319,238 Income (loss) from operations... 5,022 (59,555) (19,558) (7,026) 18,993 Net income (loss) before Extraordinary gain on debt refinancing...... 25,008 7,806 Basic net income (loss) per share before extraordinary gain..... 0.22 (8.55) (3.39) (1.37)

	Basic net income (loss) per share								
share		(8.55)	(3.39)	(1.37)	0.97				
Diluted net income (1									
share before extraor	-								
gain		(8.55)	(3.39)	(1.37)	0.92				
Diluted net income (1	loss) per								
share	1.37	(8.55)	(3.39)	(1.37)	0.92				
Cash dividends per sl	hare	0.00	0.00	0.09	0.12	0.12			

	6											
FISCAL YEAR												
	2002	2001	2000	1999	1998							
	IN TI	HOUSAN				F DATA						
			-			L DATA						
AT YEAR END	\C>	\C>	\C>	\C>	\C>							
	\$ 60.2	00 2 00	670 ¢21	5.004 \$	264 051	\$241 666						
Total assets												
Long-term debt	36	,//3 4	7,650	06,393	12,857	50,100						
Shareholders' equity	10.010											
(deficit)	12,813	(16,77.	3) 56,8	15 86,7	//9 9/	,323						
ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### ACQUISITIONS AND DISPOSITIONS

In response to changing business conditions in the consumer products industry, the Company made significant changes in its business operations over the last two and one-half years. In addition to a program of cost reductions and rationalization, the Company outsourced virtually all of its manufacturing to domestic and foreign contract manufacturers with the exception of the specialty hand wovens produced by Churchill Weavers and screen-printed infant bibs produced by Burgundy in Mexico. The Woven Products division, with manufacturing primarily in north Georgia, was sold on November 14, 2000 and net proceeds of \$32.3 million were used to reduce debt. Following the outsourcing of adult bedding, the Roxboro, North Carolina plant was sold on June 14, 2001 and the proceeds of \$8.0 million were used to reduce debt. Also, the Company made a decision to exit the Adult Bedding and Bath business, and its net assets related to that business of \$12.4 million were sold effective July 23, 2001. Proceeds of the sale were \$8.5 million cash plus the assumption of liabilities of \$3.4 million as well as the assumption of certain contingent liabilities. Cash from the sale was used to reduce debt. Following the sale of the Adult Bedding and Bath business, the Company is now primarily in the infant and juvenile products business, but in describing the results of operations for fiscal 2000 and 2001, reference is made to all of the product groups. Because of the sale of assets and the refinancing that occurred July 23, 2001, the historical results are not indicative of the Company's future operations. The provision for impairment recorded in 2001 includes \$12.4 million for a computer system that was abandoned in fiscal 2001. The effect of these transactions on fiscal 2001 operating results is discussed below in the section "Results of Operations: Fiscal 2001 Compared to Fiscal 2000."

# RESULTS OF OPERATIONS: FISCAL 2002 COMPARED TO FISCAL 2001

Total net sales for fiscal 2002 decreased \$129.9 million, or 52.5%, to \$117.6 million. Net sales of bedroom and bath products decreased \$70.6 million to \$19.9 million, net sales of throws decreased \$52.1 million to \$3.2 million, and net sales of infant and juvenile products decreased \$7.1 million to \$94.5 million.

The decrease in sales of throws was due to the sale of the Woven Products division on November 14, 2000. The decrease in sales of bedroom and bath products was the result of the sale of the Adult Bedding division on July 23, 2001. Lower sales of infant and juvenile products were due to changes in buying patterns by major retailers.

In fiscal 2002, cost of sales decreased to 78.0% of net sales from 92.5% in

fiscal 2001. The decrease relates primarily to changes in product mix as a result of the divestments mentioned above. In addition, the Company incurred lower manufacturing costs as a result of outsourcing.

Marketing and administrative expenses decreased \$22.4 million, or 51.8% for fiscal 2002 as the Company continued its restructuring. Marketing and selling expenses decreased by \$12.2 million from \$19.3 million in fiscal 2001 to \$7.1 million in fiscal 2002 as a result of the restructuring and reduced sales. Administrative expenses decreased from \$22.9 million to \$12.7 million as cost reductions were partially offset by restructuring expenses such as consulting, legal and investment banking fees. Amortization of goodwill was \$1.1 million for both fiscal year 2002 and 2001.

For fiscal 2002, loss on disposition of assets was \$34,000 compared to a loss on disposition of assets of \$6.5 million for fiscal 2001. The loss in fiscal 2002 represented a loss on the sale of leasehold improvements in connection with the move of the Company's subsidiary, Hamco. The loss in fiscal 2001 represented the loss on

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sale of the Woven Products division. Also in 2001, gains, primarily on the sale of real property in Louisiana and North Carolina, were offset by other losses. The provision for impairment of \$28.2 million at April 1, 2001 includes a \$4.9 million loss on sale of the Timberlake, North Carolina plant, a \$10.9 million impairment for the expected loss on sale of the Adult Bedding business and a \$12.4 million impairment for abandoned computer systems. Losses on sale of inventory of \$2.9 million and \$13.3 million were also incurred in connection with the sales of the Woven Products division and the Adult Bedding business, respectively. This expense was included in cost of sales. Because of the sale of assets and the refinancing that occurred July 23, 2001, the historical results are not indicative of the Company's future operations.

Interest expense decreased by \$7.8 million as a result of the restructuring of the Company discussed in the Financial Position, Liquidity and Capital Resources section below. Other income, net increased by \$1.3 million due to a reduction in other expenses.

In fiscal 2002, the tax benefit was \$1.9 million due to a net operating loss carryback resulting from the change in federal income tax regulations. In fiscal 2001, the benefit of the operating losses was equivalent to an effective tax rate of 0%. Due to the losses incurred, the Company has a net operating loss carryforward of \$16.9 million that is available to offset future taxable income, although a valuation reserve has been established for the benefit of the carryforward due to uncertainty regarding realization.

# RESULTS OF OPERATIONS: FISCAL 2001 COMPARED TO FISCAL 2000

Total net sales for fiscal 2001 decreased \$72.4 million, or 22.6%, to \$247.5 million. Net sales of bedroom and bath products decreased \$45.1 million to \$90.5 million, net sales of throws decreased \$16.0 million to \$55.3 million, and net sales of infant and juvenile products decreased \$11.3 million to \$101.6 million.

The decrease in sales of throws was due to the sale of the Woven Products division on November 14, 2000. The decrease in sales of bedroom and bath products was the result of decreased sales in the Studio bedding line which was largely phased out during fiscal 2001, as well as the sale of the Woven Products division. The decrease in sales of infant and juvenile products was primarily attributable to decreased sales of infant bedding and Pillow Buddies(R) partly offset by an increase in sales of infant bibs and bath products.

In fiscal 2001, cost of sales increased to 92.5% of net sales from 89.0% in fiscal 2000. The increase resulted from inventory write downs of \$2.9 million and \$13.3 million, respectively, related to the sale of the Woven Products division and the Adult Bedding and Bath business, partially offset by lower manufacturing variances resulting from the restructuring and outsourcing.

Marketing and administrative expenses decreased by \$11.4 million, or 20.8% for fiscal 2001 as the Company continued its restructuring. Marketing and selling expenses decreased by \$7.3 million from \$26.6 million in fiscal 2000 to \$19.3 million in fiscal 2001 as a result of the restructuring and reduced sales. Administrative expenses decreased from \$27.1 million to \$22.9 million as cost

reductions were partially offset by restructuring expenses such as consultants. Goodwill amortization increased by \$0.1 million to \$1.1 million.

For fiscal 2001, loss on disposition of assets was \$6.5 million, representing the loss on sale of the Woven Products division, compared to nil in the prior year. Gains, primarily on the sale of real property in Louisiana and North Carolina, were offset by other losses. The provision for impairment of \$28.2 million includes a \$4.9 million loss on sale of the Timberlake, North Carolina plant, a \$10.9 million impairment for the expected loss on sale of the Adult Bedding business and a \$12.4 million impairment for abandoned computer systems. Losses on sale of inventory of \$2.9 million and \$13.3 million were also incurred in connection with the sales of the Woven Products division and the Adult Bedding business, respectively. This expense was included in cost of sales. Because of the sale of assets and the refinancing that occurred July 23, 2001, the historical results are not indicative of the Company's future operations.

Interest expense increased by \$1.2 million as a result of higher interest rates. Other income increased by \$791,000 due to a reduction in other expenses.

In fiscal 2001, the benefit of the operating losses was equivalent to an effective tax rate of 0% compared to 12.2% in fiscal 2000. Due to the losses incurred, the Company had a net operating loss carryforward of

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\$55.9 million that was available to offset future taxable income, although a valuation reserve has been established for the benefit of the carryforward due to uncertainty regarding realization.

### FINANCIAL POSITION, LIQUIDITY AND CAPITAL RESOURCES

Net cash provided by operating activities was \$5.4 million for the year ended March 31, 2002 compared to cash provided by operating activities of \$25.0 million for the year ended April 1, 2001. Net cash provided by investing activities was \$18.0 million compared to net cash provided by investing activities of \$24.2 million in the prior year period. Net cash used for financing activities was \$23.6 million compared to net cash used for financing activities of \$50.1 million in the prior year period. Total debt outstanding decreased to \$39.8 million at March 31, 2002 from \$91.7 million at April 1, 2001. This decrease resulted from the repayment of debt from the sale of fixed assets as well as the forgiveness of indebtedness. As of March 31, 2002, letters of credit of \$1.3 million were outstanding against the \$3 million sub-limit for letters of credit associated with the \$19 million revolving credit facility. As of March 31, 2002, the Company had revolving credit availability of \$6.3 million.

The Company's ability to make scheduled payments of principal, to pay the interest on, or to refinance its maturing indebtedness, to fund capital expenditures or to comply with its debt covenants, will depend upon future performance. The Company's future performance is, to a certain extent, subject to general economic, financial, competitive, legislative, regulatory and other factors beyond its control. Based upon the current level of operations, the Company believes that cash flow from operations together with revolving credit availability will be adequate to meet liquidity needs.

At March 31, 2002 and April 1, 2001, long-term debt consisted of:

</Table>

On July 23, 2001 the Company completed a refinancing of its debt. The new credit facilities include the following:

Revolving Credit of up to \$19 million including a \$3 million sub-limit for letters of credit, \$14.0 million drawn at closing. The interest rate is prime plus 1.0% (5.75% at March 31, 2002) for base rate borrowings and LIBOR plus 2.75% (4.65% at March 31, 2002) for Euro-dollar borrowings. The maturity date is June 30, 2004. The facility is secured by a first lien on all assets. The balance at March 31, 2002 was \$5.5 million.

Senior Notes of \$14 million with a fixed interest rate of 10% plus additional interest contingent upon cash flow availability of 3%. The maturity date is June 30, 2006 and the notes are secured by a first lien on all assets. A minimum principal payment of \$250,000 was paid on April 1, 2002 and minimum principal payments of \$500,000 are due at the end of each calendar quarter thereafter. In the event that required debt service exceeds 70% of free cash flow (EBITDA less capital expenditures and cash taxes paid), the excess of contingent interest and principal amortization over 70% will be deferred until maturity of the Senior Notes in June 2006. Contingent interest plus additional principal payments will be due annually up to 70% of free cash flow.

Senior Subordinated Notes of \$16 million with a fixed interest rate of 10% plus an additional 1.65% payable by delivery of a promissory note due July 23, 2007. The maturity date is July 23, 2007 and the

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notes are secured by a second lien on all assets. In addition to principal and interest, a payment of \$8 million is due on the earliest of (i) maturity of the notes, (ii) prepayment of the notes, or (iii) sale of the Company. The original issue discount of \$4.1 million on this non-interest bearing note at a market interest rate of 12% will be amortized over the life of the notes. The remaining balance of \$3.8 million is included in the Consolidated Balance Sheet as of March 31, 2002.

The new credit facilities contain covenants regarding minimum levels of Earnings before Interest, Taxes, Depreciation and Amortization ("EBITDA"), maximum total debt to EBITDA, maximum senior debt to EBITDA, minimum EBITDA to cash interest, and minimum shareholders' equity. The bank facilities also place restrictions on the amounts the Company may expend on acquisitions and purchases of treasury stock and currently prohibit the payment of dividends.

Minimum annual maturities adjusted to reflect the July 23, 2001 refinancing are as follows: (in thousands)

<table></table>						
<caption></caption>						
FISCAL	REVO	OLVER S	SENIOR NO	TES	SUB NOTES	TOTAL
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>		
2003		\$ 3,000	\$ 3,	000		
2004		\$ 3,000	\$ 3,	000		
2005	\$5,542	\$ 2,000	0 \$	7,542		
2006		\$ 2,500	\$ 2,	500		
2007		\$ 3,500	\$ 3,	500		
2008		\$	24,000* \$2	4,000		
-				-		
Total	\$5,542	\$14,00	0 \$24,000	0 \$43	3,542	

  |  |  | === |  |  |<sup>\*</sup> Includes \$8 million non-interest bearing note issued at an original issue discount of \$4.1 million.

As part of the refinancing, the Company issued to the lenders warrants for non-voting common stock that are convertible into common stock equivalent to 65% of the shares of the Company on a fully diluted basis at a price of 11.3 cents

per share. The warrants are non-callable and expire in six years. The value of the warrants of \$2.4 million using the Black-Scholes option pricing model was credited to additional paid-in capital in the second quarter of fiscal 2002. The dilutive effect of these warrants on earnings per share for the 12 months ended March 31, 2002 was \$0.11 per share before extraordinary gain and \$1.43 after extraordinary gain. Also in the second quarter of fiscal 2002, the Company recognized an extraordinary gain of \$25.0 million representing forgiveness of indebtedness income (net of \$2.9 million of expenses incurred) in connection with the refinancing.

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Below is a comparison of the April 1, 2001 balance sheet with the pro forma impact of the refinancing and the disposition of the Adult Bedding and Bath business:

#### CONDENSED BALANCE SHEET

#### IN MILLIONS

<Table> <Caption>

</Table>

# PRO FORMA APRIL 1, 2001 APRIL 1, 2001

	APRII	L 1, 2001	APRIL 1,	2001
<\$>	<c></c>		<c></c>	
<3>	<c></c>	,	<c></c>	
Current assets		\$ 40.7	\$42.5	
Assets held for sale		21.7		
Fixed assets, net		3.9	3.9	
Other assets		24.4	24.4	
Total assets		\$ 90.7	\$70.8	
Accounts payable		. \$ 8.5	\$ 6.0	
Accrued liabilities		6.5	6.2	
Current maturities of long term debt			44.0	0.3
2				
Total current liabilities		59.0	12.5	
Long term debt		47.7	47.7	
Other liabilities		0.8		
Shareholders' deficit			) 10.6	
Total liabilities and shareholders' def	icit		\$ 90.7	\$70.8

To reduce its exposure to credit losses and to enhance its cash flow, the Company factors the majority of its trade accounts receivable. The Company's factor establishes customer credit lines, and accounts for and collects receivable balances. The factor remits payment to the Company on the due dates of the factored invoices. The factor assumes all responsibility for credit losses on sales within approved credit lines, but may deduct from its remittances to the Company the amounts of customer deductions for returns, allowances, disputes and discounts. The Company's factor at any time may terminate or limit its approval of shipments to a particular customer. If such a termination occurs, the Company may either assume the credit risks for shipments after the date of such termination or cease shipments to such customer.

Management does not believe that inflation has had a material effect on the Company's operations. If inflation increases, the Company will attempt to increase its prices to offset its increased expenses. No assurance can be given, however, that the Company will be able to adequately increase its prices in response to inflation.

During fiscal 2002, the Company incurred approximately \$1.5 million related to restructuring charges due to the sale of the Adult Bedding division in July, 2001, the sale of the Wovens division in November, 2000, and the relocation of the corporate headquarters. Management believes these expenses are non-recurring. These cost were as follows (dollars in thousands):

and terminated employees\$	850
Operating expenses	5
Data collection and transfer costs	206
Vendor discounts and allowances	(356)
Total non-recurring restructuring charges	\$1,495
=====	

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#### CRITICAL ACCOUNTING POLICIES

While the listing below is not inclusive of all of the Company's accounting policies, the Company's management believes that the following policies are those which are most critical and embody the most significant management judgments and the uncertainties affecting their application and the likelihood that materially different amounts would be reported under different conditions or using different assumptions. These critical policies are:

Revenue Recognition: Sales are recorded when goods are shipped to customers, and are reported net of returns and allowances in the consolidated statements of operations and comprehensive income (loss).

Sales Returns and Other Allowances and Allowance for Doubtful Accounts: The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Specifically, management must make estimates of potential future product returns related to current period product revenues. The Company's sales arrangements do not generally include acceptance provisions or clauses. Additionally, the Company does not typically grant its distributors or other customers price protection rights or rights to return products bought, other than normal and customary rights of return for defects in materials or workmanship, and is not obligated to accept product returns for any other reason. Actual returns have not historically been significant. Management analyzes historical returns, current economic trends and changes in customer demand when evaluating the adequacy of its sales returns and other allowances.

The Company factors the majority of its receivables. In the event a factored receivable becomes uncollectible due to credit worthiness, the factor bears the risk of loss. The Company's management must make estimates of the uncollectibility of its non-factored accounts receivables. Management specifically analyzes accounts receivable, historical bad debts, customer concentrations, customer credit worthiness, current economic trends and changes in its customers' payment terms when evaluating the adequacy of its allowance for doubtful accounts. The Company's accounts receivable at March 31, 2002 totaled \$12.5 million, net of the allowances of \$1.8 million.

Inventory Valuation: The preparation of the Company's financial statements requires careful determination of the appropriate dollar amount of the Company's inventory balances. Such amount is presented as a current asset in the Company's balance sheet and is a direct determinant of cost of goods sold in the statement of operations and therefore has a significant impact on the amount of net income reported in an accounting period. The basis of accounting for inventories is cost, which is the sum of expenditures and charges, both direct and indirect, incurred to bring the inventory quantities to their existing condition and location. The Company's inventories are stated at the lower of cost or market, with cost determined using the first-in, first-out ("FIFO") method, which assumes that inventory quantities are sold in the order in which they are manufactured or purchased. The Company utilizes standard costs as a management tool. The Company's standard cost valuation of its inventories is adjusted at regular intervals to reflect the approximate cost of the inventory under FIFO. The determination of the indirect charges and their allocation to the Company's work-in-process and finished goods inventories is complex and requires significant management judgment and estimates. Material differences may result in the valuation of the Company's inventories and in the amount and timing of the Company's cost of goods sold and resulting net income for any period if management made different judgments or utilized different estimates.

On a periodic basis, management reviews its inventory quantities on hand for obsolescence, physical deterioration, changes in price levels and the existence of quantities on hand which may not reasonably be expected to be used or sold within the normal operating cycles of the Company's operations. To the extent that any of these conditions are believed to exist or the utility of the inventory quantities in the ordinary course of business is no longer as great as their carrying value, a reserve against the inventory valuation is established. To the extent that this reserve is established or increased during an accounting period, an expense is recorded in the Company's statement of operations, generally in cost of goods sold. Significant management judgment is required in determining the amount and adequacy of this reserve. In the event that actual results differ from management's estimates or these estimates and judgments are revised in future periods, the Company may

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need to establish additional reserves which could materially impact the Company's financial position and results of operation.

As of March 31, 2002, the Company's inventories totaled \$16.5 million, net of reserves for slow moving and obsolete inventories of \$2.2 million. Management believes that the Company's inventory valuation together with recorded reserves for slow moving and obsolete inventories, results in carrying the inventory at lower of cost or market.

Derivative Instruments and Hedging Activities: The Company accounts for derivative instruments and hedging activities in accordance with Statement of Financial Accounting Standards ("SFAS") 133, Accounting for Derivative Instruments and Hedging Activities, which was adopted by the Company on April 2, 2001. Under SFAS 133, derivative instruments are recognized in the balance sheet at fair value and changes in the fair value of such instruments are recognized currently in earnings unless specific hedge accounting criteria are met. At March 31, 2002 and April 1, 2001 the Company had no derivative instruments.

Provisions for Income Taxes: The provisions for income taxes include all currently payable federal, state and local taxes that are based upon the Company's taxable income and the change during the fiscal year in net deferred income tax assets and liabilities. The Company provides for deferred income taxes based on the difference between the financial statement and tax bases of assets and liabilities using enacted tax rates that will be in effect when the differences are expected to reverse. Deferred tax assets have been reduced by a valuation allowance, if necessary, in the amount of any tax benefits that, based on available evidence, are not expected to be realized.

Valuation of Long-Lived and Intangible Assets and Goodwill: The Company assesses the impairment of identifiable intangibles, long-lived assets and related goodwill whenever events or changes in circumstances indicate that the carrying value may not be recoverable based on estimates of future undiscounted cash flows. Factors that are considered by management in performing this assessment include, but are not limited to, the Company's performance relative to historical or projected future operating results, the Company's intended use of acquired assets or the Company's strategy for its overall business, and industry or economic trends.

In the event that the carrying value of intangibles, long-lived assets and related goodwill is determined to be impaired, such impairment is measured using a discount rate determined by management to be commensurate with the risk inherent in the Company's current business model. Net intangible assets, long-lived assets and goodwill, including property and equipment, amounted to \$26.4 million as of March 31, 2002.

As discussed below, on April 1, 2002, the Company implemented SFAS No. 142, Goodwill and Other Intangible Assets, and as a result, will cease to amortize approximately \$23.0 million of goodwill but will continue to amortize other intangible assets. Goodwill amortization expense recorded during 2002 amounted to approximately \$1.1 million. In lieu of amortization, the Company will be required to perform an initial impairment review of its goodwill in 2003 and an impairment review thereafter at least annually. The Company expects to complete its initial impairment review prior to reporting its operating results for the first quarter of 2003.

#### RECENTLY ISSUED ACCOUNTING STANDARDS

In July 2001, the Financial Accounting Standards Board ("FASB") issued SFAS 141, Business Combinations, and SFAS 142, Goodwill and Other Intangible Assets. SFAS 141 requires business combinations initiated after June 30, 2001 to be

accounted for using the purchase method of accounting and eliminates the use of the pooling-of-interests method. The application of SFAS 141 did not affect any of the Company's previously reported amounts included in goodwill or other intangible assets. SFAS 142 requires that the amortization of goodwill cease prospectively upon adoption and instead, the carrying value of goodwill be evaluated using an impairment approach. Identifiable intangible assets will continue to be amortized over their useful lives and reviewed for impairment in accordance with SFAS 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of. SFAS 142 is effective for fiscal years beginning after December 15, 2001, and was implemented by the Company on April 1, 2002. Beginning in 2003, the Company expects to discontinue amortizing goodwill but will continue to amortize other long-lived

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intangible assets. At March 31, 2002, goodwill approximated \$23.0 million. Goodwill amortization in 2002 was approximately \$1.1 million, or \$0.12 per basic share and \$0.06 per dilutive share. The Company is currently evaluating the impact of the adoption of SFAS 142 on its consolidated financial statements.

Additionally, in August 2001, the FASB issued SFAS 144, Accounting for the Impairment or Disposal of Long-Lived Assets. Although SFAS 144 supersedes SFAS 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of, it retains most of the concepts of that standard. except that it eliminates the requirement to allocate goodwill to long-lived assets for impairment testing purposes and it requires that a long-lived asset to be abandoned or exchanged for a similar asset be considered held and used until it is disposed (i.e., the depreciable life should be revised until the asset is actually abandoned or exchanged). Also, SFAS 144 includes the basic provisions of Accounting Principles Board ("APB") Opinion No. 30, Reporting the Results of Operations -- Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions, for presentation of discontinued operations in the income statement but broadens that presentation to include a component of an entity rather than a segment of a business, where that component can by clearly distinguished from the rest of the entity. The provisions of SFAS 144 generally are to be applied prospectively. SFAS 144 is effective for fiscal years beginning after December 15, 2001, with earlier application encouraged. The Company is currently evaluating the impact of the adoption of SFAS 144 on the Company's consolidated financial statements.

#### FORWARD-LOOKING INFORMATION

This annual report contains forward-looking statements within the meaning of the federal securities law. Such statements are based upon management's current expectations, projections, estimates and assumptions. Words such as "expects," "believes," "anticipates" and variations of such words and similar expressions are intended to identify such forward-looking statements.

Forward-looking statements involve known and unknown risks and uncertainties that may cause future results to differ materially from those anticipated. These risks include, among others, general economic conditions, changing competition, the level and pricing of future orders from the Company's customers, the Company's dependence upon third-party suppliers, including some located in foreign countries with unstable political situations, the Company's ability to successfully implement new information technologies, the Company's ability to integrate its acquisitions and new licenses, and the Company's ability to implement operational improvements in its acquired businesses.

#### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The Company is exposed to market risk from changes in interest rates on debt, commodity prices and foreign exchange rates. The exposure to interest rate risk relates to its floating rate debt, \$5.5 million of which was outstanding at March 31, 2002 compared to \$60.3 million at April 1, 2001. Each 1.0 percentage point increase in interest rates would impact pretax earnings by \$55,000 at the debt level of March 31, 2002 (excludes \$38.0 million of fixed rate debt.) and \$603,000 at the debt level of April 1, 2001. The exposure to commodity price risk primarily relates to changes in the price of cotton, which is a principal raw material in a substantial number of the Company's products. The exposure to foreign exchange rates relates to its Mexican manufacturing subsidiary. During the fiscal year ended March 31, 2002, this subsidiary manufactured products for the Company with a value of approximately \$3.9 million compared to \$4.4 million during the fiscal year ended April 1, 2002. The Company's investment in the

subsidiary was approximately \$2.6 million at March 31, 2002 and \$3.0 million at April 1, 2001.

#### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

See pages F-1 through F-19 herein.

#### ITEM 9. DISAGREEMENTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

The Company has neither changed its independent accountants nor had any disagreements on accounting or financial disclosure with such accountants.

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#### PART III

#### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information with respect to the Company's directors and executive officers is set forth in the Company's Proxy Statement for the Annual Meeting of Shareholders (the "Proxy Statement") under the captions "Election of Directors" and "Executive Officers" and is incorporated herein by reference. The information with respect to Item 405 of Registration S-K is set forth in the Proxy Statement under the caption "Section 16(a) Beneficial Ownership Reporting Compliance" and is incorporated herein by reference.

#### ITEM 11. EXECUTIVE COMPENSATION

The information set forth under the caption "Executive Compensation" in the Proxy Statement is incorporated herein by reference.

#### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information set forth under the caption "Voting Rights and Principal Shareholders" in the Proxy Statement is incorporated herein by reference.

#### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information set forth under the caption "Compensation Committee Interlocks and Insider Participation" in the Proxy Statement is incorporated herein by reference.

PART IV

# ITEM 14. EXHIBITS, FINANCIAL STATEMENTS, SCHEDULE, AND REPORTS ON FORM 8-K

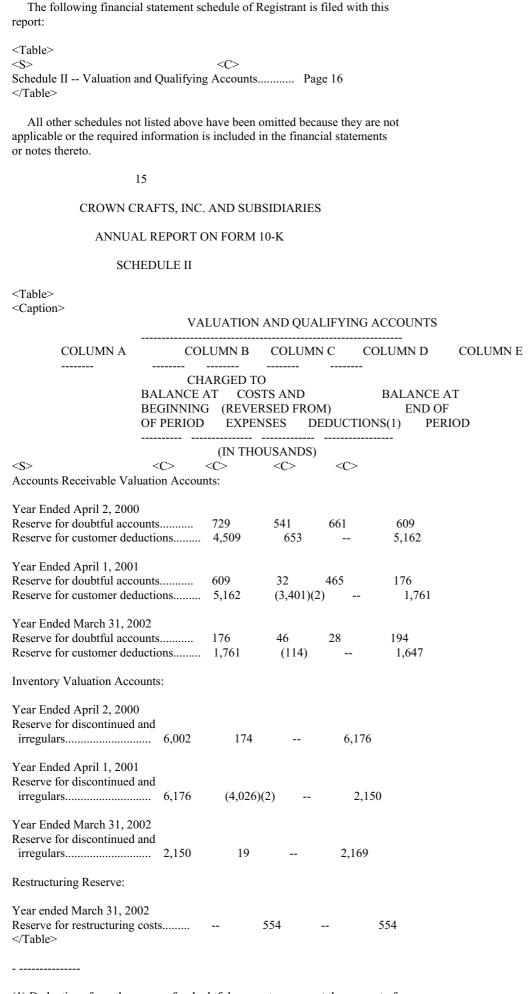
# (a)1. FINANCIAL STATEMENTS

<Table>

The following consolidated financial statements of Registrant are filed with this report and included in Part II, Item 8:

<Caption> **PAGE**  $\langle S \rangle$ <C> Independent Auditors' Report..... F-1 Consolidated Balance Sheets as of March 31, 2002 and April 1, 2001..... F-2 Consolidated Statements of Operations and Comprehensive Income (Loss) for the Three Fiscal Years in the Period Ended March 31, 2002..... F-3 Consolidated Statements of Changes in Shareholders' Equity (Deficit) for the Three Fiscal Years in the Period Ended March 31, 2002..... F-4 Consolidated Statements of Cash Flows for the Three Fiscal Years in the Period Ended March 31, 2002..... F-5 Notes to Consolidated Financial Statements..... F-6 </Table>

# (a)2. FINANCIAL STATEMENT SCHEDULE



<sup>(1)</sup> Deductions from the reserve for doubtful accounts represent the amount of accounts written off reduced by any subsequent recoveries.

<sup>(2)</sup> Credits relate to assets held for sale at April 1, 2001.

#### (a)3. EXHIBITS

Exhibits required to be filed by Item 601 of Regulation S-K are included as Exhibits to this report as follows:

<Table>

EXHIBIT NUMBER

#### DESCRIPTION OF EXHIBITS

-----

- <C> <C> <S>
- 2.1 -- Merger Agreement dated as of October 8, 1995 between and among Registrant and CC Acquisition Corp, and Neal Fohrman and Stanley Glickman and The Red Calliope and Associates, Inc. (5)
- 2.2 -- Merger Agreement dated as of July 23, 2001 by and among the Company, CCDI, Buyer and Merger Sub (the "Merger Agreement").(9)
- 3.1 -- Second Amended and Restated Articles of Incorporation of the Company.(9)
- 3.2 -- Bylaws of Registrant.(1)
- 3.3 -- Amendments to Bylaws dated March 23, 2001.(8)
- 4.1 -- Instruments defining the rights of security holders are contained in the Restated Articles of Incorporation of Registrant, and Article I of the Restated Bylaws of Registrant.(1)
- 4.2 -- Form of Rights Agreement dated as of August 11, 1995 between
  the Registrant and Trust Company Bank, including Form of
  Right Certificate and Summary of Rights to Purchase Common
  Shares.(2)
- 4.3 -- Form of Registration Rights Agreement entered into in connection with the Subordinated Note and Warrant Purchase Agreement dated as of July 23, 2001 by and among the Company and the Lenders (the "Sub Debt Agreement")(included as Exhibit C to the Sub Debt Agreement).(9)
- 10.1 -- Crown Crafts, Inc. Non-Qualified Stock Option Plan.(4)
- 10.2 -- Philip Bernstein Death Benefits Agreement dated March 30, 1992.(3)
- 10.3 -- Description of Crown Crafts, Inc. Executive Incentive Bonus Plan.(3)
- 10.4 -- Crown Crafts, Inc. 1995 Stock Option Plan.(1)
- 10.5 -- Form of Nonstatutory Stock Option Agreement (pursuant to 1995 Stock Option Plan).(1)
- Form of Nonstatutory Stock Option Agreement for Nonemployee
   Directors (pursuant to 1995 Stock Option Plan).(1)
- 10.7 -- Employment Agreement dated as of July 23, 2001 by and between the Company and E. Randall Chestnut.(9)
- 10.8 -- Employment Agreement dated as of July 23, 2001 by and between the Company and Amy Vidrine Samson.(9)
- 10.9 -- Form of Restricted Stock Agreement entered into in connection with the Merger Agreement.(9)
- 10.10 -- Credit Agreement dated as of July 23, 2001 by and among the Borrowers, Wachovia, as Agent, and the Lenders (the "Credit Agreement").(9)
- 10.11 -- Form of Revolving Note issued in connection with the Credit Agreement (included as Exhibit A-1 to the Credit Agreement).(9)
- 10.12 -- Form of Term Note issued in connection with the Credit Agreement (included as Exhibit A-2 to the Credit Agreement).(9)
- 10.13 -- Form of Domestic Stock Pledge Agreement entered into in connection with the Credit Agreement (included as Exhibit N to the Credit Agreement).(9)
- 10.14 -- Form of Foreign Stock Pledge Agreement entered into in connection with the Credit Agreement (included as Exhibit T to the Credit Agreement).(9)
- 10.15 -- Mortgage, Security Agreement and Fixture Financing Statement dated September 22, 1999 from Churchill Weavers, Inc. ("Churchill") to Wachovia, as Collateral Agent for the Lenders, as amended by that First Amendment to Mortgage,

Security Agreement and Fixture Financing Statement dated July 23, 2001, entered into in connection with the Credit Agreement.(9)

- 10.16 -- Sub Debt Agreement.(9)
- 10.17 -- Form of Note issued in connection with the Sub Debt Agreement (included as Exhibit A-1 to the Sub Debt Agreement).(9)

</Table>

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<Table>
<Caption>
EXHIBIT
NUMBER

#### **DESCRIPTION OF EXHIBITS**

- -----

<C> <C> <S>

- 10.18 -- Form of Warrant issued in connection with the Sub Debt Agreement (included as Exhibit B to the Sub Debt Agreement) (9)
- 10.19 -- Form of Domestic Stock Pledge Agreement entered into in connection with the Sub Debt Agreement (included as Exhibit D to the Sub Debt Agreement).(9)
- 10.20 -- Form of Foreign Stock Pledge Agreement entered into in connection with the Sub Debt Agreement (included as Exhibit E to the Sub Debt Agreement).(9)
- 10.21 -- Form of Security Agreement entered into in connection with the Sub Debt Agreement (included as Exhibit F to the Sub Debt Agreement).(9)
- 10.22 -- Mortgage, Security Agreement and Fixture Financing Statement dated July 23, 2001 from Churchill to Wachovia, as
   Collateral Agent for the Lenders, entered into in connection with the Sub Debt Agreement.(9)
- 10.23 -- Amended and Restated Security Agreement dated as of July 23, 2001 by and among the Borrowers and Wachovia, as Collateral Agent for the Lenders, entered into in connection with the Credit Agreement.(9)
- 10.24 -- Form of Non-Competition and Non-Disclosure Agreement entered into in connection with the Merger Agreement (included as Exhibit E to the Merger Agreement).(9)
- 10.25 -- License Agreement dated January 1, 1998 between Disney Enterprises, Inc. as Licensor and Crown Crafts, Inc. as Licensee(6)
- License Agreement dated May 11, 1998 between Calvin Klein,
   Inc. as Licensor, Crown Crafts Designer, Inc. (a
   wholly-owned subsidiary of the Registrant through July 23,
   2001), and Crown Crafts, Inc. as Guarantor.(6)
- 10.27 -- Crown Crafts, Inc. Key Employee Retention Payment Trust
   Agreement dated as of November 14, 2000 between the Company
   and Branch Banking & Trust Co.(10)
- 21 -- Subsidiaries of the Registrant(11)
- -- Consent of Deloitte & Touche LLP(11)

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- (1) Incorporated herein by reference to Registrant's Quarterly Report on Form 10-Q for the quarter ended October 1, 1995.
- (2) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated August 22, 1995.
- (3) Incorporated herein by reference to Registrant's Annual Report on Form 10-K for the fiscal year ended March 28, 1993.
- (4) Incorporated herein by reference to Registrant's Registration Statement on Form S-8, filed April 8, 1994. (Reg. No. 33-77558).
- (5) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated November 13, 1995.
- (6) Incorporated herein by reference to Registrant's Annual Report on Form 10-K for the fiscal year ended March 29, 1998.

- (7) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated August 4, 1999.
- (8) Incorporated herein by reference to Registrant's Annual Report on Form 10-K for the fiscal year ended April 1, 2001.
- (9) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated July 23, 2001.
- (10) Incorporated herein by reference to Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2001.
- (11) Filed herewith.
- (b) Reports on Form 8-K: No reports on Form 8-K were filed during the quarter ending March 31, 2002.

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### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### CROWN CRAFTS, INC.

By: /s/ E. RANDALL CHESTNUT

E. Randall Chestnut Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated:

<tabl< th=""><th></th><th></th><th></th><th></th><th></th><th></th><th></th></tabl<>							
1	SIGNATURE		Т	TITLE		DATE	
<s></s>	<c></c>	<c></c>			<c></c>		
	/s/ E. RANDALL CHESTNU	Г	C	Chief Exec	utive C	Officer, Director	June 18, 2002
	E. Randall Chestnut						
	/s/ WILLIAM T. DEYO, JR.			Directo	or	June 18, 20	002
	William T. Deyo, Jr.						
	/s/ STEVEN E. FOX		]	Director		June 18, 2002	
	Steven E. Fox						
	/s/ SIDNEY KIRSCHNER			Direct	or	June 18, 20	002
	Sidney Kirschner						
	/s/ ZENON S. NIE		D	irector		June 18, 2002	
	Zenon S. Nie						
	/s/ WILLIAM PORTER PAY			Di	rector	June 18	8, 2002
	William Porter Payne						
	/s/ DONALD RATAJCZAK			Dire	ctor	June 18,	2002
	Donald Ratajczak						
	/s/ JAMES A. VERBRUGGE	1		Dire	ctor	June 18,	2002

Chief Financial Officer Chief Accounting Officer

June 18, 2002

Amy Vidrine Samson

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#### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

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#### INDEPENDENT AUDITORS' REPORT

Board of Directors and Shareholders Crown Crafts, Inc.

We have audited the accompanying consolidated balance sheets of Crown Crafts, Inc. and subsidiaries ("the Company") as of March 31, 2002 and April 1, 2001, and the related consolidated statements of operations and comprehensive income (loss), changes in shareholders' equity (deficit), and cash flows for each of the three years in the period ended March 31, 2002. Our audit also included the financial statement schedule listed at Item 14. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Crown Crafts, Inc. and subsidiaries as of March 31, 2002 and April 1, 2001, and the results of their operations and their cash flows for each of the three years in the period ended March 31, 2002, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

#### /s/ DELOITTE & TOUCHE LLP

Atlanta, Georgia May 31, 2002

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#### CROWN CRAFTS, INC. AND SUBSIDIARIES

# CONSOLIDATED BALANCE SHEETS MARCH 31, 2002 AND APRIL 1, 2001 (DOLLAR AMOUNTS IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS)

<table> <caption></caption></table>		
1	2002	2001
<s> ASSETS</s>	<c></c>	<c></c>
Current assets: Cash and cash equivalents Restricted cash		
Accounts receivable (net of allowance \$1,937 in 2001)  Due from factor	1	1,549 15,588
Other Inventories, net		
Income tax receivable		-
Other current assets		
Total current assets  Property, plant and equipment at co		33,657 62,355
Land, buildings and improvements		
Machinery and equipmentFurniture and fixtures		617 489
	7,395	
Less accumulated depreciation		
Property, plant and equipment, ne Other assets:	t	3,330 3,914
Goodwill (net of amortization of \$6,26 in 2001)	51 in 2002	2 and \$5,207
Other		9 321
Total other assets		3,213 24,409
Total Assets		
LIABILITIES AND SHAR Current liabilities:	EHOLDI	ERS' EQUITY (DEFICIT)
Accounts payable		
Accrued wages and benefits Accrued royalties		1,459 2,144 1,015 1,086
Other accrued liabilities		
Current maturities of long-term debt		3,000 44,016
Total current liabilities Non-current liabilities:		10,590 59,032
Long-term debt		36,773 47,650
Deferred income taxes		24 24 745
Other		/ <del>1</del> 3

Total non-current liabilities	,	48,419 	
Common stock par value \$1.00 per share, 50,0	000,000 sl	nares	
authorized 9,421,437 issued and outstanding at	March 31	Ι,	
2002 and 8,608,843 issued and outstanding at A	April 1,		
2001	8,609	)	
Additional paid-in capital	28,857	27,161	
Accumulated deficit	(25,475)	(52,477)	
Cumulative currency translation adjustment		10	(66)
Total shareholders' equity (deficit)	12,81	3 (16,7)	73)
Total Liabilities and Shareholders' Equity (D	eficit) \$	60,200	\$ 90,678
======	= ====		

  |  |  ||  |  |  |  |
See notes to consolidated financial statements.

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</Table>

# CROWN CRAFTS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS) FISCAL YEARS ENDED MARCH 31, 2002, APRIL 1, 2001, AND APRIL 2, 2000

FISCAL YEARS ENDED MARG	CH 31, 2002,	APRIL 1, 200	01, AND APR	IL 2, 2000
<table> <caption></caption></table>		2001	2000	
		NDS EXCE	T INCOME (	LOSS) PER SHARE
<\$>		<c></c>		LOSS) I EK SHAKE
Net sales Cost of products sold	\$117,591	\$247,51 663 228	15 \$319,8 3,973 284	
Gross profit	25,928 es	18,542 . 20,872 28,7 34 6,	35,156 43,311 240 546	54,714
Income (loss) from operations Other income (expense):		5,022		
Other net	2,035	726	(65)	72)
Income (loss) before income taxes Income tax benefit	(1,8	114 80) (2	(73,610) (3) (4,047)	(33,195)
Net income (loss) before extraordinar Extraordinary gain on debt refinancin Net income (loss) Other comprehensive income (loss), I Foreign currency translation adjustn	y gain 1g	1,994 25,008 02 (73,5	(73,587)  (29,1	
Comprehensive income (loss) net of t		. \$ 27,078	\$(73,588) == ====	\$(29,190)
Basic net income (loss) per share before gain	\$ 0.22	ary \$ (8.55)		
Basic net income (loss) per share	9	\$ 2.95	\$ (8.55) \$	
Diluted net income (loss) per share be gain	\$ 0.10	\$ (8.55)	\$ (3.39)	
Diluted net income (loss) per share		\$ 1.37	\$ (8.55)	S (3.39)
Weighted average shares outstanding	basic	9,167	8,609	8,609
Weighted average shares outstanding	diluted	19,759	8,609	8,609
Diluted net income (loss) per share be gain  Diluted net income (loss) per share  Weighted average shares outstanding	### Defore extraord ### 0.10 ###################################	\$ (8.55) \$ 1.37 	\$ (3.39) = = ==== \$ (8.55) = = ==== 8,609	5 (3.39) 8,609
	======	======	= ====	====

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#### CROWN CRAFTS, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (DEFICIT) FISCAL YEARS ENDED MARCH 31, 2002, APRIL 1, 2001, AND APRIL 2, 2000 <Table>

<Caption> COMMON STOCK TREASURY STOCK RETAINED ------ ADDITIONAL EARNINGS/ NUMBER OF NUMBER OF PAID-IN (ACCUMULATED SHARES COST CAPITAL SHARES COST DEFICIT) \_\_\_\_\_ DOLLAR AMOUNTS IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS <C> <C> <C> <C> <C> <C> <C> <S>BALANCES -- MARCH 28, 1999...... 9,983,305 \$ 9,983 1,374,462 \$ 20,309 \$ 46,096 \$ 51,032 (29,148)Net loss..... Cash dividends (\$0.09 per share)..... (774)Currency translation adjustment..... BALANCES -- APRIL 2, 2000...... 9,983,305 \$ 9,983 1,374,462 \$ 20,309 \$ 46,096 \$ 21,110 Net loss..... (73,587)Currency translation adjustment..... Retirement of treasury stock.... (1,374,462) (1,374) (1,374,462) (20,309) (18,935) ----- -----BALANCES -- APRIL 1, 2001...... 8,608,843 \$ 8,609 -- \$ 27,161 Purchase 401(k) shares...... (14,406) (15) 10 Issuance of warrants..... 2,381 Issuance of shares...... 827,000 (695)Net income..... 27,002 Currency translation adjustment..... BALANCES -- MARCH 31, 2002..... 9,421,437 \$ 9,421 -- -- \$ 28,857 \$(25,475) <Caption> CUMULATIVE TOTAL CURRENCY SHAREHOLDERS' TRANSLATION EQUITY/ ADJUSTMENT (DEFICIT) DOLLAR AMOUNTS IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS <C> <C> <S>BALANCES -- MARCH 28, 1999..... \$(23) \$127,397 Net loss..... (29,148)Cash dividends (\$0.09 per (774)share)..... Currency translation adjustment..... (42) BALANCES -- APRIL 2, 2000...... \$(65) \$ 97,433 Net loss...... (73,587) Currency translation adjustment.....(1) (1) Retirement of treasury stock.... (40,618)----BALANCES -- APRIL 1, 2001...... \$(66) \$(16,773) Issuance of warrants..... 2,381 Issuance of shares..... 132 27,002 Net income..... Currency translation adjustment...... 76 BALANCES -- MARCH 31, 2002..... \$ 10 \$ 12,813 </Table>

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# CROWN CRAFTS, INC. AND SUBSIDIARIES

# CONSOLIDATED STATEMENTS OF CASH FLOWS FISCAL YEARS ENDED MARCH 31, 2002, APRIL 1, 2001, AND APRIL 2, 2000

<table></table>			
<caption></caption>	2002	2001	2000
		THOUSA	
<\$>	<c></c>	<c></c>	<c></c>
Operating activities:	¢	27.002	\$(72.597) \$(20.149)
Net income (loss)	oss) to ne	∠/,002 ↓ et cash	o(73,307) o(29,140)
Provided by operating activities:	,55) to 11	ot Cusii	
Extraordinary gain on debt refinancing	z	(25	5,008)
Depreciation of property, plant and equ			
Amortization of goodwill			
Deferred income tax benefit Provision for impairment			(56) (3,920) 28,240
Loss (gain) on disposition of assets			
Changes in assets and liabilities, net of			
acquisitions of businesses:			
Accounts receivable			
Inventories, net			
Income tax receivable Other current assets			
Other assets			
Accounts payable			
Accrued liabilities	(2	2,651) (	5,458) 1,041
Other long-term liabilities		(745)	
Liabilities assumed by purchaser of a	adult bed	dding	3,372
Reclassification of current assets to l		saie	
Net cash provided by operating activities	es		,387 25,046 3,237
Investing activities:			
Capital expenditures		(309)	(1,356) (7,263)
Acquisitions, net of cash acquired Proceeds from disposition of assets	•••••		(700)
Other	76	18,2	(40)
Net cash provided by (used for) investir		ties	
Financing activities:			
Payment of long-term debt			
Long-term borrowing			
Decrease in notes payable(Decrease) increase in advances from fa	 ctor		299 (15,709) 15,410
Issuance of common stock			
Cash dividends			
Other			
Net cash (used for) provided by financia	ng activi	ties	(23,570) (50,144) 3,979
Net (decrease) increase in cash and cash			
Cash and cash equivalents at beginning			
			·
Cash and cash equivalents at end of yea		\$	
Supplemental cash flow information:			1) (0.04) (0.17)
Income taxes (refunded) paid			
Interest paid Supplemental disclosure of non cash inv			
activities		11114110	5
Forgiveness of indebtedness		\$ 25,00	08 \$ \$
Issuance of warrants			
=		=====	

See notes to consolidated financial statements.

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#### CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS FISCAL YEARS ENDED MARCH 31, 2002, APRIL 1, 2001 AND APRIL 2, 2000

#### NOTE 1 -- DESCRIPTION OF BUSINESS

Crown Crafts, Inc. and its subsidiaries (collectively, the "Company") operate in the Infant Products segment within the Consumer Products industry. The Infant Products segment consists of infant bedding, bibs, infant soft goods and accessories. Sales are generally made directly to retailers, primarily mass merchants, large chain stores, gift stores and department and specialty stores.

#### NOTE 2 -- SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation: The consolidated financial statements include the accounts of Crown Crafts, Inc. and its subsidiaries. All significant intercompany balances and transactions are eliminated in consolidation.

The Company's fiscal year ends on the Sunday nearest March 31. Fiscal years are designated in the consolidated financial statements and notes thereto by reference to the calendar year within which the fiscal year ends. The consolidated financial statements encompass 52 weeks for fiscal years 2002 and 2001 and 53 weeks for fiscal year 2000.

Cash and Cash Equivalents: The Company considers all highly liquid investments purchased with original maturities of three months or less to be cash equivalents.

Use of Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates are made with respect to the allowances related to accounts receivable for customer deductions for returns, allowances, and disputes. The Company has a certain amount of discontinued and irregular raw materials and finished goods which necessitate the establishment of inventory reserves which are highly subjective. Actual results could differ from those estimates.

Revenue Recognition: Sales are recorded when goods are shipped to customers, and are reported net of reserves for estimated returns and allowances in the consolidated statements of operations and comprehensive income (loss). Reserves for returns and allowances are estimated based on historical rates.

Inventory Valuation: Inventories are valued at the lower of first-in, first-out, cost or market.

Depreciation and Amortization: Depreciation of property, plant and equipment is computed using the straight-line method over the estimated useful lives of the respective assets. Estimated useful lives are 15 to 40 years for buildings, three to seven and one-half years for machinery and equipment, five years for data processing equipment, and eight years for furniture and fixtures. The cost of improvements to leased premises is amortized over the shorter of the estimated life of the improvement or the term of the lease.

The Company reviews for impairment, on a quarterly basis, long-lived assets and certain identifiable intangibles whenever events or changes in circumstances indicate that the carrying amount of any asset may not be reasonable based on estimates of future undiscounted cash flows. In the event of impairment, the asset is written down to its fair market value. Impairment of goodwill and write-down, if any, is measured based on estimates of future undiscounted cash flows including interest charges. Assets to be disposed of are recorded at the lower of net book value or fair market value less cost to sell at the date management commits to a plan of disposal and are classified as assets held for sale on the consolidated balance sheet.

Goodwill, which represents the unamortized excess of purchase price over fair value of net identifiable assets acquired in business combinations, is amortized using the straight-line method over periods of up to 30 years. The Company reviews the carrying values and useful lives of goodwill and other long-lived assets if the facts and circumstances suggest that their recoverability may have been impaired. Goodwill is stated net of

#### F-6 CROWN CRAFTS, INC. AND SUBSIDIARIES

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

accumulated amortization of \$6.3 million and \$5.2 million at March 31, 2002 and April 1, 2001, respectively. The Company believes that no material impairment of goodwill or other long-lived assets exists at March 31, 2002.

Foreign Currency Translation: The assets and liabilities of the Company's Mexican subsidiary are translated into U.S. dollars at current exchange rates, and revenues and expenses are translated at average exchange rates. The effect of foreign currency transactions was not material to the Company's results of operations for fiscal years 2002, 2001 and 2000.

Provisions for Income Taxes: The provisions for income taxes include all currently payable federal, state and local taxes that are based upon the Company's taxable income and the change during the fiscal year in net deferred income tax assets and liabilities. The Company provides for deferred income taxes based on the difference between the financial statement and tax bases of assets and liabilities using enacted tax rates that will be in effect when the differences are expected to reverse. Deferred tax assets have been reduced by a valuation allowance, if necessary, in the amount of any tax benefits that based on available evidence, are not expected to be realized.

Treasury Stock: In accordance with Georgia statutes and the Company's articles of incorporation, in fiscal 2001 treasury stock was retired and included in authorized but unissued shares.

Stock-Based Compensation: The Company accounts for stock option grants using the intrinsic value method and only issues stock options that have an exercise price that is equal to or more than the fair value of the underlying shares at the date of grant. Accordingly, no compensation expense is recorded in the accompanying statements of operations and comprehensive income (loss) with respect to stock option grants.

Segments and Related Information: In 1999, the Company adopted Statement of Financial Accounting Standards ("SFAS") 131, "Disclosures about Segments of an Enterprise and Related Information." This statement requires certain information to be reported about operating segments on a basis consistent with the Company's internal organizational structure. Management's analysis concluded that the Company operated in two operating segments, 1) adult home furnishings and juvenile products, and 2) infant products. Following the sale of the Adult Bedding division in July, 2001, the Company operates in only the infant products segment. Required disclosures have been made in Note 11.

Net Income (Loss) Per Share: Net income (loss) per share is calculated in accordance with SFAS 128, Earnings per Share, which requires dual presentation of basic and diluted earnings (loss) per share on the face of the income statement for all entities with complex capital structures. Earnings (loss) per common share are based on the weighted average number of shares outstanding during the period. Basic and diluted weighted average shares are calculated in accordance with the treasury stock method, which assumes that the proceeds from the exercise of all options are used to repurchase common shares at market value. The number of shares remaining after the exercise proceeds are exhausted represents the potentially dilutive effect of the options. There was no difference between basic and diluted weighted average common shares outstanding for fiscal years 2001 and 2000. Common stock equivalents of 429,385 related to warrants held by the Company's lenders are excluded from the fiscal 2001 diluted loss per common share calculation because such are anti-dilutive.

CROWN CRAFTS, INC. AND SUBSIDIARIES

The following table sets forth the computation of basic and diluted net income (loss) per common share for fiscal years 2002, 2001 and 2000.

<table></table>					
<caption></caption>					
-	2002	2001	2000		
	(AMOU	JNTS IN T	HOUSAND	S, EXCEPT	PER
		HARE AM		-	
<s></s>	<c></c>	<c></c>	<c></c>		
Basic Net Income (Loss) per Shar	e:				
Net Income (Loss)		\$27,002	\$(73,587)	\$(29,148)	
Weighted Average Number of S					8,609
Basic Net Income (Loss) per Sha			,	,	,
Extraordinary Gain			\$ (8.55) \$	(3.39)	
3				======	
Extraordinary gain per Basic Sha	are	\$ 2.	73 \$	\$	
7 2 1					
Basic Net Income (Loss) per Sha	are- after				
Extraordinary Gain		\$ 2.95	\$ (8.55) \$	(3.39)	
3					
Diluted Net Income (Loss) per Sh	are:				
Net Income (Loss)		\$27,002	\$(73,587)	\$(29,148)	
Weighted Average Number of S					8,609
Effect of Dilutive Securities					
Average Shares - Diluted		. 19,759	8,609	8,609	
2				,	
Diluted Net Income (Loss) per S	hare befo	re			
Extraordinary Gain			\$ (8.55) \$	(3.39)	
, <b>,</b>			==== ==	=====	
Extraordinary Gain per Diluted	Share	\$ 1	.27 \$ -	- \$	
Diluted Net Income (Loss) per S	hare after				
Extraordinary Gain			\$ (8.55) \$	(3.39)	
<b>,</b>			=====	=====	

  |  |  |  |  |Derivative Instruments and Hedging Activities: The Company accounts for derivative instruments and hedging activities in accordance with SFAS 133, Accounting for Derivative Instruments and Hedging Activities, which was adopted by the Company on April 2, 2001. Under SFAS 133, derivative instruments are recognized in the balance sheet at fair value and changes in the fair value of such instruments are recognized currently in earnings unless specific hedge accounting criteria are met. At March 31, 2002 and April 1, 2001 the Company had no derivative instruments.

Recently Issued Accounting Standards: In July 2001, the Financial Accounting Standards Board ("FASB") issued SFAS 141, Business Combinations, and SFAS 142, Goodwill and Other Intangible Assets. SFAS 141 requires business combinations initiated after June 30, 2001 to be accounted for using the purchase method of accounting and eliminates the use of the pooling-of-interests method. The application of SFAS 141 did not affect any of the Company's previously reported amounts included in goodwill or other intangible assets. SFAS 142 requires that the amortization of goodwill cease prospectively upon adoption and instead, the carrying value of goodwill be evaluated using an impairment approach. Identifiable intangible assets will continue to be amortized over their useful lives and reviewed for impairment in accordance with SFAS 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of. SFAS 142 is effective for fiscal years beginning after December 15, 2001, and was implemented by the Company on April 1, 2002. Beginning in 2003, the Company expects to discontinue amortizing goodwill but will continue to amortize other long-lived intangible assets. At March 31, 2002, goodwill approximated \$23.0 million. Goodwill amortization in 2002 was approximately \$1.1 million, or \$0.12 per basic share and \$0.06 per dilutive share. The Company is currently evaluating the impact of the adoption of SFAS 142 on its consolidated

> F-8 CROWN CRAFTS, INC. AND SUBSIDIARIES

financial statements. In lieu of amortization, the Company will be required to perform an initial impairment review of its goodwill in 2003 and an impairment review thereafter at least annually. The Company expects to complete its initial impairment review prior to reporting its operating results for the first quarter of 2003.

Additionally, in August 2001, the FASB issued SFAS 144, Accounting for the Impairment or Disposal of Long-Lived Assets. Although SFAS 144 supersedes SFAS 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of, it retains most of the concepts of that standard, except that it eliminates the requirement to allocate goodwill to long-lived assets for impairment testing purposes and it requires that a long-lived asset to be abandoned or exchanged for a similar asset be considered held and used until it is disposed (i.e., the depreciable life should be revised until the asset is actually abandoned or exchanged. Also, SFAS 144 includes the basic provisions of Accounting Principles Board ("APB") Opinion No. 30, Reporting the Results of Operations -- Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions, for presentation of discontinued operations in the income statement but broadens that presentation to include a component of an entity rather than a segment of a business, where that component can by clearly distinguished from the rest of the entity. The provisions of SFAS 144 generally are to be applied prospectively. SFAS 144 is effective for fiscal years beginning after December 15, 2001, with earlier application encouraged. The Company is currently evaluating the impact of the adoption of SFAS 144 on the Company's consolidated financial statements.

Reclassifications: Certain prior year financial statement balances have been reclassified to conform with the current year's presentation.

#### NOTE 3 -- DISCONTINUANCE OF CERTAIN BUSINESSES

During the first quarter of fiscal 2001, the Company sold surplus real property in North Carolina and Louisiana with net proceeds of \$888,000 and a gain on sale of \$466,000.

The Company completed the sale of the Wovens division on November 14, 2000 with proceeds of approximately \$36.6 million (before selling expenses) compared to a book value of \$42.2 million. The Wovens division had annual sales of approximately \$61.4 million and \$82.0 million in fiscal 2001 and 2000, respectively, and was included in the adult home furnishing and juvenile products segment. The Wovens division included the throws and decorative home accessories product group and part of the bedroom products group. The disposal was made as part of a plan to reduce debt and restructure the Company's operations. Included in the sale were inventory, buildings, machinery and equipment at sites in Calhoun, Dalton and Chatsworth, Georgia; Blowing Rock, North Carolina; and Manchester, New Hampshire. Details of the loss on sale are as follows:

<table></table>		
<caption></caption>		
_	\$ MILLION	
<s></s>	<c></c>	
Write-down of inventory to	net realizable value	\$2.
Loss on sale of property, pla	int and equipment	2.7
Selling and other expenses	3.8	
Total loss	\$9.4	
	====	

  |  |The write-down of inventory of approximately \$2.9 million was included in cost of products sold. The loss on sale of property, plant and equipment and selling and other expenses were included in loss on disposition of assets. Selling and other expenses included costs for investment bankers, lawyers, and a special key employee retention program.

F-9 CROWN CRAFTS, INC. AND SUBSIDIARIES On June 14, 2001, the Company completed the sale of the Timberlake, North Carolina plant. Proceeds of \$8.0 million were used to reduce debt. On July 17, 2001, the Roxboro, North Carolina outlet store was sold and the proceeds of \$500,000 were used to reduce debt.

As part of the plan to reduce debt and restore profitability, the Company made a decision to exit the Adult Bedding and Bath business and its net assets related to that business of \$12.4 million were sold effective July 23, 2001. Proceeds of the sale were \$8.5 million cash plus the assumption of liabilities of \$3.4 million as well as the assumption of certain contingent liabilities. Cash from the sale was used to reduce debt.

#### **NOTE 4 -- INVENTORIES**

Major classes of inventory were as follows:

</Table>

</Table>

Inventory is net of reserves for inventories classified as irregular or discontinued of \$2.2 million in both fiscal 2002 and 2001.

#### NOTE 5 -- FINANCING ARRANGEMENTS

Factoring Agreement: The Company assigns the majority of its trade accounts receivable to a commercial factor. Under the terms of the factoring agreement, the factor remits payments to the Company on the average due date of each group of invoices assigned. The factor bears credit losses with respect to assigned accounts receivable that are within approved credit limits. The Company bears losses resulting from returns, allowances, claims and discounts. Factoring fees, which are included in marketing and administrative expenses in the consolidated statements of operations, were \$761,000, \$2.2 million, and \$2.8 million, respectively, in 2002, 2001, and 2000. Factor advances were at \$0 at both March 31, 2002 and April 1, 2001.

Notes Payable and Other Credit Facilities: At March 31, 2002 and April 1, 2001, long term debt consisted of:

At April 1, 2001, the Company had committed lines of credit totaling \$30.2 million with two banks at a floating rate of interest which at April 1, 2000 was 12.0%. No fees or compensating balances were required under those arrangements, and the lines were fully drawn at April 1, 2001. Annual average borrowings and

# F-10 CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

weighted average interest rates under those arrangements were \$43.5 million at 11.89% in 2001 and \$52.9 million at 8.95% in 2000. The facilities were secured by substantially all of the Company's assets.

On July 23, 2001 the Company completed a refinancing of its debt. The new credit facilities include the following:

Revolving Credit of up to \$19 million including a \$3 million sub-limit for letters of credit, \$14.0 million drawn at closing. The interest rate is prime plus 1.00% (5.75% at March 31, 2002) for base rate borrowings and LIBOR plus 2.75% (4.65% at March 31, 2002) for Euro-dollar borrowings. The maturity date is June 30, 2004. The facility is secured by a first lien on all assets. The balance at March 31, 2002 was \$5.5 million. The Company had \$6.3 million available at March 31, 2002.

Senior Notes of \$14 million with a fixed interest rate of 10% plus additional interest contingent upon cash flow availability of 3%. The maturity date is June 30, 2006 and the notes are secured by a first lien on all assets. A minimum principal payment of \$250,000 was paid on April 1, 2002 and minimum principal payments of \$500,000 are due at the end of each calendar quarter thereafter. In the event that required debt service exceeds 70% of free cash flow (EBITDA less capital expenditures and cash taxes paid), the excess of contingent interest and principal amortization over 70% will be deferred until maturity of the Senior Notes in June 2006. Contingent interest plus additional principal payments will be due annually up to 70% of free cash flow.

Senior Subordinated Notes of \$16 million with a fixed interest rate of 10% plus an additional 1.65% payable by delivery of a promissory note due July 23, 2007. The maturity date is July 23, 2007 and the notes are secured by a second lien on all assets. In addition to principal and interest, a payment of \$8 million is due on the earliest of (i) maturity of the notes, (ii) prepayment of the notes, or (iii) sale of the Company. The original issue discount of \$4.1 million on this non-interest bearing note at a market interest rate of 12% will be amortized over the life of the notes. The remaining balance of \$3.8 million is included in the Consolidated Balance Sheet as of March 31, 2002.

The new credit facilities contain covenants regarding minimum levels of Earnings Before Interest, Taxes, Depreciation and Amortization ("EBITDA"), maximum total debt to EBITDA, maximum senior debt to EBITDA, minimum EBITDA to cash interest, and minimum shareholders' equity. The bank facilities also place restrictions on the amounts the Company may expend on acquisitions and purchases of treasury stock and currently prohibit the payment of dividends.

Minimum annual maturities adjusted to reflect the July 23, 2001 refinancing are as follows: (in thousands)

<table></table>						
<caption></caption>						
FISCAL	REVO	OLVER S	SENIOR N	OTES	SUB NOTES	TOTAL
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>		
2003		\$ 3,000	\$	3,000		
2004		\$ 3,000	\$	3,000		
2005	\$5,542	\$ 2,000	)	\$ 7,54	2	
2006		\$ 2,500	\$	2,500		
2007		\$ 3,500	\$	3,500		
2008		\$	24,000*	\$24,000		
-						
Total	\$5,542	\$14,00	0 \$24,0	000 \$4	3,542	
=			====		======	

  |  |  |  |  |  ||  |  |  |  |  |  |  |
<sup>\*</sup> Includes \$8 million non-interest bearing note issued at an original issue discount of \$4.1 million.

As part of the refinancing, the Company issued to the lenders warrants for non-voting common stock that are convertible into common stock equivalent to 65% of the shares of the Company on a fully diluted basis at a

# F-11 CROWN CRAFTS, INC. AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

price of 11.3 cents per share. The warrants are non-callable and expire in six years. The value of the warrants of \$2.4 million using the Black-Scholes option pricing model was credited to additional paid-in capital in the second quarter of fiscal 2002. The dilutive effect of these warrants on earnings per share for the 12 months ended March 31, 2002 was \$0.11 per share before extraordinary gain and \$1.43 after extraordinary gain. Also in the second quarter of fiscal 2002, the Company recognized an extraordinary gain of \$25.0 million representing forgiveness of indebtedness income (net of \$2.9 million of expenses incurred) in connection with the refinancing.

Below is a comparison of the April 1, 2001 balance sheet with the pro forma impact of the refinancing and the disposition of the Adult Bedding and Bath business:

#### CONDENSED BALANCE SHEET

<table></table>			
<caption></caption>	DD.	CODMA	
		O FORMA	2001
	APRIL 1, 2001	-	2001
	IN MILL	IONS	
<\$>	C	<c></c>	
Current assets		\$42.5	
Assets held for sale	21.7		
Fixed assets, net	3.9	3.9	
Other assets	24.4	24.4	
Total assets	\$ 90.7	\$70.8 =====	
Accounts payable	\$ 8.5	\$ 6.0	
Accrued liabilities		6.2	
Current maturities of long term debt		44.0	0.3
current maturities of long term deot			0.5
Total current liabilities	59.0	12.5	
Long term debt	47.7	47.7	
Other liabilities			
Shareholders' deficit	(16.8	) 10.6	
		, 	
Total liabilities and shareholders' defi-	cit	\$ 90.7	\$70.8

  |  |  |

#### NOTE 6 -- INCOME TAXES

The (benefits) provisions for income taxes are summarized as follows:

<table> <caption></caption></table>	
1	2002 2001 2000
<b>.</b> 05	(IN THOUSANDS) <c> <c> <c> <c></c></c></c></c>
<s> Current:</s>	<c> <c> <c></c></c></c>
FederalState and local	\$(1,820) \$ 64 \$ (362) (60) (31) 235
Total current	(1,880) 33 (127)
Deferred: Federal State and local	. , ,

Total deferred	••••			(5	66)	(3	,920	)
-						-		
Total benefit	••••	\$(	1,88	(0)	\$(2.	3)	\$(4,	047)
=			===	==	==	=		

  |  |  |  |  |  |  |  |

#### F-12 CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

The tax effects of temporary differences that comprise the deferred tax liabilities and assets are as follows:

<Table> <Caption> 2002 2001 (IN THOUSANDS) <S> <C> <C> Gross deferred income tax liabilities: Property, plant and equipment.....\$ 35 \$ 4,196 Total gross deferred income tax liabilities..... (4,678)Gross deferred income tax assets: 859 486 22,115 Total gross deferred income tax assets...... 10,193 41,425 Deferred tax asset valuation allowance...... (9,851) (36,771) Net deferred income tax liability.....\$ 24 \$ 24 </Table>

As of March 31, 2002, the Company has federal income tax net operating loss carryforwards totaling \$16.9 million which begin expiring in the year ending March 2020.

The following reconciles the income tax benefit at the U.S. federal income tax statutory rate to that in the financial statements:

<Caption> 2001 2002 2000 (IN THOUSANDS) <S><C> <C> <C> Statutory rate...... \$ 39 \$(25,027) \$(11,389) 275 State income taxes, net of Federal income tax Valuation allowance...... (17,417) 26,334 7,724 Disposition of subsidiary...... 14,590 (380)-----Income tax benefit...... \$ (1,880) \$ (23) \$ (4,047)

</Table>

<Table>

#### NOTE 7 -- RETIREMENT PLANS

The Company maintained an Employee Stock Ownership Plan, which provided for annual contributions by the Company at the discretion of the Board of Directors for the benefit of eligible employees. Contributions could be made either in cash or in shares of the Company's common stock. Participation in the plan was open to all Company employees who were at least twenty-one years of age and who

had been employed by the Company for at least one year. The Company recognized expense of \$76,000, and \$50,000, respectively, for its cash contributions to the plan in fiscal 2001 and 2000. Effective April 1, 2001, the Employee Stock Ownership Plan was terminated.

Effective January 1, 1996, the Company established an Employee Savings Plan under Section 401(k) of the Internal Revenue Code. The plan covers substantially all employees. Under the plan, employees generally may elect to exclude up to 15% of their compensation from amounts subject to income tax as a salary deferral

#### F-13 CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

contribution. The Board of Directors determines each calendar year the portion, if any, of employee contributions that will be matched by the Company. Beginning in calendar 1998, the Company has made or will make a matching contribution to each employee in an amount equal to 100% of the first 2% and 50% of the next 1% contributed by the employee. The Company's matching contribution to the plan including the utilization of forfeitures was approximately \$186,000, \$553,000, and \$814,000, respectively, for fiscal 2002, 2001, and 2000.

#### NOTE 8 -- STOCK OPTIONS

The Company accounts for its stock option plans using the intrinsic value method established by APB Opinion No. 25, "Accounting for Stock Issued to Employees", and its related interpretations. Accordingly, no compensation cost has been recognized in the Company's financial statements for its stock based compensation plans. The Company complies with the disclosure requirements of SFAS No. 123, "Accounting for Stock Based Compensation", which requires pro forma disclosure regarding net earnings and earnings per share determined as if the Company had accounted for employee stock options using the fair value method of that statement.

The Company's 1976 and 1995 Stock Option Plans provide for the grant of non-qualified stock options to officers and key employees at prices no less than the market price of the stock on the date of each grant. In addition, the 1995 Stock Option Plan provides for the grant of incentive stock options to employees and a fixed annual grant of 2,000 non-qualified stock options to each non-employee director on the day after each year's annual meeting of shareholders. Through April 1, 2001, non-qualified options covering a total of 54,000 shares had been issued to non-employee directors and no incentive options had been issued. Effective with the sale of the Adult Bedding division in July, 2001, these options were canceled. During fiscal year 2002, 14,000 non-qualified options were issued to non-employee directors. One-third of the non-qualified options become exercisable on each of the first three anniversaries of their issuances and the options expire on the fifth anniversary of their issuance.

A total of 5,955,000 shares of common stock have been authorized for issuance under the plans. At March 31, 2002, 2,578,141 options were reserved for future issuance. The options outstanding at March 31, 2002 expire through July 23, 2011, have a weighted average remaining contractual life of 6.46 years, and include 194,250 options exercisable at March 31, 2002 with a weighted average exercise price of \$4.47.

The following table summarizes stock option activity during each of the most recent three fiscal years:

Options granted	487,162	0.47 -	2.00	1.17	
Options canceled	(1,321,274	) 1.06	- 15.75	7.05	
Options outstanding, April 1, 2001	1,33	36,961	0.47 - 1	8.75	6.37
Options granted	63,750	0.18 - 0	0.41	0.23	
Options canceled	(1,142,611	0.47	- 18.75	6.69	
Options outstanding, March 31, 2002		258,100	0.18 -	17.50	3.42
====					

  |  |  |  |  |

#### F-14 CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

OF SHARES

The following table summarizes information about stock options outstanding and exercisable at March 31, 2002 by range of exercise price:

<Table>

<Caption> WEIGHTED AVG. WEIGHTED AVG. WEIGHTED AVG. NUMBER OF REMAINING EXERCISE PRICE NUMBER OF EXERCISE PRICE RANGE OF EXERCISE OPTIONS CONTRACTUAL OF OPTIONS SHARES PRICES OUTSTANDING LIFE OUTSTANDING EXERCISABLE EXERCISABLE <C> <C> <C> <C> <C> 55,000 \$ 0.18 - \$ 1.06 118,750 8.28 years \$ 0.62 \$ 1.06 1.18 - 8.06 108,850 6.13 years 3.61 108,750 3.61 11.75 - 17.50 30,500 0.52 years 13.70 30,500 13.70 258,100 194,250 </Table>

Option holders may pay the option price of options exercised by surrendering to the Company shares of the Company's stock that the option holder has owned for at least six months prior to the date of such exercise. Option holders may also satisfy their required income tax withholding obligations upon the exercise of options by requesting the Company to withhold the number of

otherwise issuable shares with a market value equal to such tax withholding obligation.

The weighted-average grant-date fair value of options granted in 2002, 2001, and 2000, respectively, was \$0.23, \$0.56, and \$2.44 per share. For purposes of the pro forma disclosure, the fair value of each option was estimated as of the date of grant using the Black-Scholes option-pricing model and is amortized to expense ratably as the option vests. The following table summarizes the assumptions used to value options. Had compensation cost for the Company's stock option grants been determined and recorded as expense at the grant dates (\$74,000, \$565,000, and \$303,000 for fiscal years 2002, 2001, and 2000, respectively), the Company's pro forma net income (loss) and income (loss) per share would have been as follows:

<Table> <Caption> 2002 2000 2001 (IN THOUSANDS, EXCEPT PER SHARE DATA) <S><C> <C> <C> (8.61)(3.42)Diluted net income (loss) per share..... 1.00 (8.61)(3.42)</Table> <Table> <Caption> 2002 2001 2000 (IN PERCENTAGES, EXCEPT EXPECTED LIFE) <S><C> <C> <C> Dividend yield..... 50 Expected volatility..... 50

	te	2.5 6.5		5.4 4.0
CROV	F-15 WN CRAFTS, INC. AT	ND SUBS	SIDIARIES	S
NOTES TO	CONSOLIDATED FIN	NANCIAI	L STATEN	MENTS (CONTINUED)
NOTE 9 MAJOR	CUSTOMERS			
The table below	indicates customers rep	presenting	g more than	n 10% of sales.
<table> <caption></caption></table>				
Caption	F	ISCAL Y	EAR:	
	200	2 2001	2000	
			-	
<s></s>		C> <c></c>	_	,
	ent Stores			

 •••••• | •••• | 1170 |  ||  |  |  |  |  |
\* Less than 10%.				
NOTE 10 COMM	IITMENTS AND CON	NTINGEN	ICIES	
under noncancelable	. 1			
facilities, were as for	ollows:			
facilities, were as for			r warehou THOUSA -	
facilities, were as for stable > Caption > FISC	CAL YEAR:	(IN C>		
facilities, were as for strain of st	CAL YEAR:	(IN C> \$1,934		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688 258		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688 258 250		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688 258 250 1,223		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688 258 250		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688 258 250 1,223		
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688 258 250 1,223  6,038	THOUSA -	NDS)
facilities, were as for	CAL YEAR:	(IN C> \$1,934 1,685 688 258 250 1,223  6,038	THOUSA - a, and \$6.5	NDS)
facilities, were as for	See was \$2.3 million, \$4	(IN C> \$1,934 1,685 688 258 250 1,223	THOUSA - a, and \$6.5 pril 1, 200 ured and so sney(R). T rally are for e subject to	NDS)  million, ol, and April 2, old pursuant to The licensing or a term at o renewal or
facilities, were as for	se was \$2.3 million, \$4 years ended March 31 company's products are as that include, among of Company's designer brasix years, and may or man 31, 2002, the Company	(IN C> \$1,934 1,685 688 258 250 1,223	THOUSA - a, and \$6.5 pril 1, 200 ured and so sney(R). T rally are for e subject to	NDS)  million, ol, and April 2, old pursuant to The licensing or a term at o renewal or
facilities, were as for   Table>  Caption>  FISC  S>  2003	se was \$2.3 million, \$4 years ended March 31 ompany's products are as that include, among a Company's designer brasix years, and may or n	(IN C> \$1,934 1,685 688 258 250 1,223	THOUSA - a, and \$6.5 pril 1, 200 ured and so sney(R). T rally are for e subject to	NDS)  million, ol, and April 2, old pursuant to The licensing or a term at o renewal or
facilities, were as for   Table>  Caption>  FISC  S>  2003	See was \$2.3 million, \$4 years ended March 31 Company's designer brisis that include, among a Company's designer brisix years, and may or n a 31, 2002, the Company CAL YEAR:	(IN C> \$1,934 1,685 688 258 250 1,223	THOUSA - a, and \$6.5 pril 1, 200 ured and so sney(R). T rally are for e subject to	NDS)  million, ol, and April 2, old pursuant to The licensing or a term at o renewal or
facilities, were as for   Table>  Caption>  FISC  S>  2003	See was \$2.3 million, \$4 years ended March 31 Company's designer brasix years, and may or no 131, 2002, the Companature Call YEAR:	(IN  C> \$1,934 1,685 688 258 250 1,223 6,038 manufactor others, Di ands gene nay not be nay not be nay's minir	THOUSA - a, and \$6.5 pril 1, 200 ured and so sney(R). T rally are for e subject to	NDS)  million, ol, and April 2, old pursuant to The licensing or a term at o renewal or
facilities, were as for   Table>  Caption>  FISC  S>  2003	se was \$2.3 million, \$4 years ended March 31 ompany's products are as that include, among of Company's designer brasix years, and may or no 131, 2002, the Company of the C	(IN  C> \$1,934 1,685 688 258 250 1,223 6,038 manufactor others, Di ands gene nay not be nay not be nay's minir	THOUSA - a, and \$6.5 pril 1, 200 ured and so sney(R). T rally are for e subject to	NDS)  million, ol, and April 2, old pursuant to The licensing or a term at o renewal or
\$250,000

<Table>

The Company's total royalty expense, net of royalty income, was \$7.5 million, \$14.4 million, and \$15.8 million, for fiscal 2002, 2001, and 2000, respectively.

#### NOTE 11 -- SEGMENT AND RELATED INFORMATION

The Company's principal segments include 1) adult home furnishing and juvenile products and 2) infant products. The adult home furnishing and juvenile products segment consists of bedroom and bath products (adult comforters, sheets and towels), throws and juvenile products (primarily Pillow Buddies(R)). The infant products segment consists of infant bedding, bibs, and infant soft goods. The Company tracks revenues and

#### F-16 CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

operating profit information for these two business segments. After the sale of the Adult Bedding division in July, 2002, the Company is primarily in the infant products segment.

The Company's manufacturing and distribution operations were also divided into adult home furnishing and juvenile and infant products. The Company's facilities in North Carolina (sold July, 2001) and Kentucky support adult home furnishing and juvenile products. The Company's facilities in Louisiana, California and Mexico support infant products. Assets, capital expenditures, depreciation and amortization are tracked for adult home furnishing and juvenile products as a whole and for infant products.

Financial information attributable to the Company's business segments for the years ended March 31, 2002, April 1, 2001, and April 2, 2000, is as follows (in thousands):

<table></table>				
<caption></caption>	2002	2001	2000	
			2000	
<s></s>			<c></c>	
NET SALES:	\C>	\C>	\C>	,
Adult home furnishing and juveni	la produ	ota	\$ 28.02	0 \$150.652 \$217.008
				.0 \$130,032 \$217,998
Infant products		9,571	96,863	101,895
	\$117,59	1 \$247	,515 \$3	19,893
INCOME (LOSS) FROM OPERA				
Adult home furnishing and juveni			\$ (2.58)	3) \$(62.671) \$(21.477)
			-	σ) Φ(σ=,σ/1) Φ(=1,1/1)
Infant products				1,919
	\$ 5,022	\$(59,5	555) \$(19	9,558) ======
ASSETS:				
Adult home furnishing and juveni				3 \$ 30,436 \$143,592
Infant products	 5			71,412
			578 <b>\$2</b> 1:	5,004
CAPITAL EXPENDITURES:				
Adult home furnishing and juveni	ile produ	cts	. \$	\$ 949 \$ 6,692
Infant products			407	1,271
	Ф. 200		· • 7 0	(2
			6 \$ 7,90	53
DEPRECIATION AND AMORT				
Adult home furnishing and juveni	ile produ	cts	. \$ 263	\$ 8,583 \$ 11,473
Infant products			1,890	1,861

</Table>

The key features used by decision makers are the level of operating income relative to revenues and assets. In addition, EBITDA is used as a key management tool.

#### F-17 CROWN CRAFTS, INC. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS -- (CONTINUED)

Revenues for individual product groups within these business segments are summarized below.

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#### CROWN CRAFTS, INC. AND SUBSIDIARIES

# ANNUAL REPORT ON FORM 10-K SELECTED QUARTERLY FINANCIAL INFORMATION

UNAUDITED QUARTERLY FINANCIAL INFORMATION IN THOUSANDS, EXCEPT PER SHARE AMOUNTS

<Table> <Caption>

FIRST SECOND THIRD FOURTH QUARTER QUARTER QUARTER QUARTER(3)

<C> <C> <C> FISCAL YEAR ENDED MARCH 31, 2002: Net sales......\$38,699 \$31,338 \$23,869 \$23,685 7,734 5,241 5,429 Net income (loss) before extraordinary gain (1)..... (2,859) 2,111 736 2,006 Net income (loss)...... (2,859) 27,119 736 2,006 Basic net income (loss) per share before extraordinary gain......(0.32) 0.23 0.08 Basic net income (loss) per share...... (0.32) 2.94 0.08 0.21 Diluted net income (loss) per share before extraordinary gain..... (0.32) 0.09 0.03 0.10Diluted net income (loss) per share...... (0.32) 1.21 0.03

FISCAL YEAR ENDED APRIL 1, 2001:

- -----

<sup>(1)</sup> In fiscal year 2002, the Company recorded an extraordinary gain of \$25 million related to the restructuring of debt on July 23, 2001 as discussed

- (2) Net loss, basic net loss per share and diluted net loss per share for the fourth quarter of the fiscal year ended April 1, 2001 were increased by \$24.2 million, \$2.81 and \$2.81, respectively, as a result of the provision for impairment and loss on sale of inventory related to the Adult Bedding and Bath business. Further, net loss, basic net loss and diluted net loss per share for the fourth quarter of the fiscal year ended April 1, 2001 were increased by \$12.4 million, \$1.44 and \$1.44, respectively, due to a provision for impairment on abandoned computer systems.
- (3) The Company recorded an income tax receivable related to changes in the income tax law of \$1.8 million in the fourth quarter of 2002.

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#### INDEX TO EXHIBITS

<Table>
<Caption>
EXHIBIT
NUMBER

#### DESCRIPTION OF EXHIBITS

\_ \_ \_ \_ \_ \_ \_ \_\_\_\_\_

- <C> <C> <S>
- 2.1 -- Merger Agreement dated as of October 8, 1995 between and among Registrant and CC Acquisition Corp, and Neal Fohrman and Stanley Glickman and The Red Calliope and Associates, Inc.(5)
- 2.2 -- Merger Agreement dated as of July 23, 2001 by and among the Company, CCDI, Buyer and Merger Sub (the "Merger Agreement").(9)
- 3.1 -- Second Amended and Restated Articles of Incorporation of the Company.(9)
- 3.2 -- Bylaws of Registrant.(1)
- 3.3 -- Amendments to Bylaws dated March 23, 2001.(8)
- 4.1 -- Instruments defining the rights of security holders are contained in the Restated Articles of Incorporation of Registrant, and Article I of the Restated Bylaws of Registrant.(1)
- 4.2 -- Form of Rights Agreement dated as of August 11, 1995 between
  the Registrant and Trust Company Bank, including Form of
  Right Certificate and Summary of Rights to Purchase Common
  Shares (2)
- 4.3 -- Form of Registration Rights Agreement entered into in connection with the Subordinated Note and Warrant Purchase Agreement dated as of July 23, 2001 by and among the Company and the Lenders (the "Sub Debt Agreement")(included as Exhibit C to the Sub Debt Agreement).(9)
- 10.1 -- Crown Crafts, Inc. Non-Qualified Stock Option Plan.(4)
- 10.2 -- Philip Bernstein Death Benefits Agreement dated March 30, 1992.(3)
- 10.3 -- Description of Crown Crafts, Inc. Executive Incentive Bonus Plan.(3)
- 10.4 -- Crown Crafts, Inc. 1995 Stock Option Plan.(1)
- 10.5 -- Form of Nonstatutory Stock Option Agreement (pursuant to 1995 Stock Option Plan).(1)
- 10.6 -- Form of Nonstatutory Stock Option Agreement for Nonemployee Directors (pursuant to 1995 Stock Option Plan).(1)
- 10.7 -- Employment Agreement dated as of July 23, 2001 by and between the Company and E. Randall Chestnut.(9)
- 10.8 -- Employment Agreement dated as of July 23, 2001 by and between the Company and Amy Vidrine Samson.(9)
- 10.9 -- Form of Restricted Stock Agreement entered into in connection with the Merger Agreement.(9)
- 10.10 -- Credit Agreement dated as of July 23, 2001 by and among the Borrowers, Wachovia, as Agent, and the Lenders (the "Credit Agreement").(9)
- 10.11 -- Form of Revolving Note issued in connection with the Credit Agreement (included as Exhibit A-1 to the Credit Agreement).(9)
- 10.12 -- Form of Term Note issued in connection with the Credit Agreement (included as Exhibit A-2 to the Credit Agreement).(9)

- 10.13 -- Form of Domestic Stock Pledge Agreement entered into in connection with the Credit Agreement (included as Exhibit N to the Credit Agreement).(9)
- 10.14 -- Form of Foreign Stock Pledge Agreement entered into in connection with the Credit Agreement (included as Exhibit T to the Credit Agreement).(9)
- 10.15 -- Mortgage, Security Agreement and Fixture Financing Statement dated September 22, 1999 from Churchill Weavers, Inc. ("Churchill") to Wachovia, as Collateral Agent for the Lenders, as amended by that First Amendment to Mortgage, Security Agreement and Fixture Financing Statement dated July 23, 2001, entered into in connection with the Credit Agreement.(9)
- 10.16 -- Sub Debt Agreement.(9)
- 10.17 -- Form of Note issued in connection with the Sub Debt Agreement (included as Exhibit A-1 to the Sub Debt Agreement).(9)
- 10.18 -- Form of Warrant issued in connection with the Sub Debt Agreement (included as Exhibit B to the Sub Debt Agreement).(9)

</Table>

<Table>

<Caption>

**EXHIBIT** 

NUMBER

#### DESCRIPTION OF EXHIBITS

<C> <C> <S>

- 10.19 -- Form of Domestic Stock Pledge Agreement entered into in connection with the Sub Debt Agreement (included as Exhibit D to the Sub Debt Agreement).(9)
- 10.20 -- Form of Foreign Stock Pledge Agreement entered into in connection with the Sub Debt Agreement (included as Exhibit E to the Sub Debt Agreement).(9)
- 10.21 -- Form of Security Agreement entered into in connection with the Sub Debt Agreement (included as Exhibit F to the Sub Debt Agreement).(9)
- 10.22 -- Mortgage, Security Agreement and Fixture Financing Statement dated July 23, 2001 from Churchill to Wachovia, as
   Collateral Agent for the Lenders, entered into in connection with the Sub Debt Agreement.(9)
- 10.23 -- Amended and Restated Security Agreement dated as of July 23, 2001 by and among the Borrowers and Wachovia, as Collateral Agent for the Lenders, entered into in connection with the Credit Agreement.(9)
- 10.24 -- Form of Non-Competition and Non-Disclosure Agreement entered into in connection with the Merger Agreement (included as Exhibit E to the Merger Agreement).(9)
- 10.25 -- License Agreement dated January 1, 1998 between Disney Enterprises, Inc. as Licensor and Crown Crafts, Inc. as Licensee(6)
- License Agreement dated May 11, 1998 between Calvin Klein,
   Inc. as Licensor, Crown Crafts Designer, Inc. (a
   wholly-owned subsidiary of the Registrant through July 23,
   2001), and Crown Crafts, Inc. as Guarantor.(6)
- 10.27 -- Crown Crafts, Inc. Key Employee Retention Payment Trust
   Agreement dated as of November 14, 2000 between the Company
   and Branch Banking & Trust Co.(10)
- 21 -- Subsidiaries of the Registrant(11)
- -- Consent of Deloitte & Touche LLP(11)

</Table>

\_ \_\_\_\_

- (1) Incorporated herein by reference to Registrant's Quarterly Report on Form 10-Q for the quarter ended October 1, 1995.
- (2) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated August 22, 1995.
- (3) Incorporated herein by reference to Registrant's Annual Report on Form 10-K for the fiscal year ended March 28, 1993.

- (4) Incorporated herein by reference to Registrant's Registration Statement on Form S-8, filed April 8, 1994. (Reg. No. 33-77558).
- (5) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated November 13, 1995.
- (6) Incorporated herein by reference to Registrant's Annual Report on Form 10-K for the fiscal year ended March 29, 1998.
- (7) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated August 4, 1999.
- (8) Incorporated herein by reference to Registrant's Annual Report on Form 10-K for the fiscal year ended April 1, 2001.
- (9) Incorporated herein by reference to Registrant's Current Report on Form 8-K dated July 23, 2001.
- (10) Incorporated herein by reference to Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2001.
- (11) Filed herewith.

# EXHIBIT 21

# SUBSIDIARIES OF CROWN CRAFTS, INC.

Burgundy Interamericana S.A. de C.V.

Churchill Weavers, Inc.

Crown Crafts Infant Products, Inc.

Hamco, Inc.

### **EXHIBIT 23**

# INDEPENDENT AUDITORS' CONSENT

We consent to the incorporation by reference in Registration Statement No. 033-64499 of Crown Crafts, Inc. and subsidiaries on Form S-8 of our report dated May 31, 2002 appearing in this Annual Report on Form 10-K of Crown Crafts, Inc. and subsidiaries for the year ended March 31, 2002.

/s/ DELOITTE & TOUCHE LLP

Atlanta, Georgia June 19, 2002