UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported):

February 9, 2022

Crown Crafts, Inc. (Exact name of registrant as specified in its charter)					
Delaware	1-7604	58-0678148			
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)			
916 South Burnside Avenue, Gonzales, LA		70737			
(Address of principal executive offices)		(Zip Code)			
Registrant's telephone number, including area code:	(225) 647-9100				

(Former name or former address if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	CRWS	Nasdaq Capital Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02. Results of Operations and Financial Condition.

On February 9, 2022, Crown Crafts, Inc. (the "Company") issued a press release announcing its financial results for the third quarter of fiscal year 2022, which ended December 26, 2021. A copy of that press release is attached hereto as Exhibit 99.1.

The information in this Item 2.02 and in Exhibit 99.1 attached hereto is being furnished and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of such section. The information in this Item 2.02 and in Exhibit 99.1 attached hereto shall not be incorporated by reference into any registration statement or document pursuant to the Securities Act of 1933, as amended.

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On February 8, 2022, the Company's Board of Directors appointed Olivia W. Elliott to serve as the Company's Chief Executive Officer, effective March 1, 2022. Ms. Elliott currently serves as the Company's President and Chief Operating Officer, but will cease serving as Chief Operating Officer on such date. Effective March 1, 2022, Ms. Elliott's salary will increase from \$340,000 to \$400,000 per annum. Other changes to Ms. Elliott's compensatory arrangements with the Company in connection with her appointment have not yet been determined. For a description of Ms. Elliott's current compensatory arrangements with the Company, including the terms of her employment agreement, see the "Executive Compensation" section of the Company's Definitive Proxy Statement filed with the Securities and Exchange Commission on June 28, 2021, which description is incorporated herein by this reference.

Ms. Elliott, age 52, has been President and Chief Operating Officer of the Company since January 4, 2021. She joined the Company in 2001 as Treasurer and served as Chief Financial Officer from 2008 to 2020. Ms. Elliott began her career in public accounting in 1991 with Deloitte & Touche LLP, where she worked for more than three years, after which she worked for seven years in finance and treasury functions with two public companies.

Upon effectiveness of Ms. Elliott's appointment as Chief Executive Officer, E. Randall Chestnut, who has served as the Company's Chief Executive Officer since 2001, will no longer serve in such role but will continue to serve as Chairman of the Board.

Item 9.01. Financial Statements and Exhibits.

- (d) <u>Exhibits</u>
 - 99.1 Press Release dated February 9, 2022.
 - 104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: February 9, 2022

CROWN CRAFTS, INC.

/s/ Craig J. Demarest CRAIG J. DEMAREST Vice President and Chief Financial Officer



For immediate release

Crown Crafts Reports Fiscal 2022 Third Quarter Results

- Net sales excluding Carousel Designs up 23.8% for the quarter and 14.6% year-to-date
- Earnings per diluted share up 9.1% for the quarter and 8.6% year-to-date, excluding the impacts of Carousel and the forgiveness of the Company's PPP loan
- Board appoints Olivia Elliott as Chief Executive Officer, effective March 1, 2022

Gonzales, Louisiana – Crown Crafts, Inc. (NASDAQ-CM: CRWS) (the "Company") today reported results for the third quarter of fiscal year 2022, which ended December 26, 2021.

"We saw significant sales and earnings increases in the third quarter and year-to-date periods as a result of our strong management team and product development efforts," said E. Randall Chestnut, Chairman and Chief Executive Officer. "We are particularly pleased with the progress of our expanded line of Sassy developmental toys, which have gained placements in retail markets throughout the country."

"Sales were up across all product categories, reflecting the ongoing strength of our legacy businesses as well as our newer lines," said Olivia Elliott, President and Chief Operating Officer. "We will continue to focus on developing new products to strengthen our Company for the future while we also navigate the challenges of the current marketplace."

Financial Results

Net income for the third quarter of fiscal 2022 was \$2.4 million, or \$0.24 per diluted share, on net sales of \$22.7 million, compared with net income of \$2.1 million, or \$0.21 per diluted share, on net sales of \$19.5 million for the third quarter of fiscal 2021. Gross profit for the current-year quarter was 27.1% of net sales, down from 31.6% of net sales in the prior-year quarter. The prior-year quarter included net sales and a net loss of \$1.1 million and \$102,000, respectively, associated with the Carousel Designs business, which ceased operations in May 2021.

Excluding the impact of Carousel, net sales, gross margin percentage, net income and diluted earnings per share would have been \$18.4 million, 31.8%, \$2.2 million and \$0.22, respectively, for the third quarter of fiscal 2021.

For the nine-month fiscal period, net income was \$7.5 million, or \$0.74 per diluted share, on net sales of \$61.7 million, compared with net income of \$5.8 million, or \$0.57 per diluted share, on net sales of \$57.3 million for the first nine months of fiscal 2021. Current-year net income was impacted favorably by a pre- and post-tax \$1,985,000 gain on extinguishment of debt related to the forgiveness of the Company's Paycheck Protection Program Loan (the "PPP Loan"). The current year also included net sales and a net loss of \$638,000 and \$797,000, respectively, associated with Carousel, while the prior year included net sales and a net loss of \$4.1 million and \$38,000, respectively, associated with Carousel.

Excluding the impacts of the PPP Loan in fiscal 2022 and Carousel in both nine-month periods, current-year net sales, gross margin percentage, net income and diluted earnings per share would have been \$61.0 million, 28.8%, \$6.3 million and \$0.63, respectively, compared to prior-year net sales, gross margin percentage, net income and diluted earnings per share of \$53.2 million, 31.4%, \$5.9 million and \$0.58, respectively.

Elliott Promoted to Chief Executive Officer

The Company also announced today that its Board of Directors has promoted Olivia Elliott to Chief Executive Officer, effective March 1, 2022. Elliott has been President and Chief Operating Officer of the Company since January 4, 2021. She joined the Company in 2001 as Treasurer and served as Chief Financial Officer from 2008 to 2020. E. Randall Chestnut, who has been the Company's Chief Executive Officer since July 2001, will continue as Chairman of the Board.

"I have worked with Olivia for more than 20 years and have watched her progress from Treasurer to President and Chief Operating Officer during a time of solid growth and profitability for the Company," Chestnut said. "Her contributions as a leader during that period have been phenomenal, and the Board believes she is uniquely qualified to step into the role of CEO and lead the Company to further growth."

"I am excited to have this opportunity to continue to work with our outstanding team," Elliott said. "With the strengths of our people and our products, Crown Crafts is in an excellent position to continue achieving profitable growth and providing long-term value for all of our stakeholders."

Quarterly Cash Dividend

In addition, the Board of Directors has declared a quarterly cash dividend on the Company's Series A common stock of \$0.08 per share, which will be paid on April 8, 2022, to stockholders of record at the close of business on March 18, 2022. "Our Board remains committed to delivering solid returns to shareholders and is confident in the continued strength of our businesses and management team," Chestnut said.

Conference Call

The Company will host a teleconference today at 10:00 a.m. Central Standard Time to discuss the Company's results, during which interested individuals will be given the opportunity to ask appropriate questions. To join the teleconference, dial (844) 861-5504 and ask to be joined into the Crown Crafts, Inc. call. The teleconference can also be accessed in listen-only mode by visiting the Company's website at <u>www.crowncrafts.com</u>. The financial information to be discussed during the teleconference may be accessed prior to the call on the investor relations portion of the Company's website. A telephone replay of the teleconference will be available one hour after the end of the call through 4:00 p.m. Central Standard Time on February 16, 2022. To access the replay, dial (877) 344-7529 in the United States or (412) 317-0088 from international locations and refer to conference number 1478907.

About Crown Crafts, Inc.

Crown Crafts, Inc. designs, markets and distributes infant, toddler and juvenile consumer products. Founded in 1957, Crown Crafts is one of America's largest producers of infant bedding, toddler bedding, bibs and developmental toys. The Company operates through its two wholly-owned subsidiaries, NoJo Baby & Kids, Inc. and Sassy Baby, Inc., which market a variety of infant, toddler and juvenile products under Company-owned trademarks, as well as licensed collections and exclusive private label programs. Sales are made directly to retailers such as mass merchants, large chain stores and juvenile specialty stores. For more information, visit the Company's website at www.crowncrafts.com.

The foregoing contains forward-looking statements within the meaning of the Securities Act of 1933, the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. Such statements are based upon management's current expectations, projections, estimates and assumptions. Words such as "expects," "believes," "anticipates" and variations of such words and similar expressions identify such forward-looking statements. Forward-looking statements involve known and unknown risks and uncertainties that may cause future results to differ materially from those suggested by the forward-looking statements. These risks include, among others, general economic conditions, including changes in interest rates, in the overall level of consumer spending and in the price of oil, cotton and other raw materials used in the Company's products, changing competition, changes in the retail environment, the Company's ability to successfully integrate newly acquired businesses, the level and pricing of future orders from the Company's customers, the extent to which the Company's business is concentrated in a small number of customers, the Company's dependence upon third-party suppliers, including some located in foreign countries, customer acceptance of both new designs and newly-introduced product lines, actions of competitors that may impact the Company's business, disruptions to transportation systems or shipping lanes used by the Company or its suppliers, and the Company's dependence upon licenses from third parties. Reference is also made to the Company's periodic filings with the Securities and Exchange Commission for additional factors that may impact the Company's results of operations and financial condition. The Company does not undertake to update the forward-looking statements contained herein to conform to actual results or changes in our expectations, whether as a result of new information, future events or otherwise.

Contact:

Craig J. Demarest Vice President and Chief Financial Officer (225) 647-9118 <u>cdemarest@crowncrafts.com</u>

CROWN CRAFTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME SELECTED FINANCIAL DATA In thousands, except percentages and per share data (Unaudited)

Nine-Month Periods Ended					Three-Month Periods Ended			Tł	
ber 27, 20	Dee	,	Decem 20		ember 27, 2020	Dec	oer 26, 21		
57,340	\$	61,674		\$	19,476	\$	22,742	5	Net sales
18,270		16,894			6,153		6,170		Gross profit
31.9%		27.4%		6	31.6%		27.1%		Gross profit percentage
7,668		7,270			2,733		3,076		Income from operations
-		1,985			-		-		Gain on extinguishment of debt
7,653		9,289			2,723		3,037		Income before income tax expense
1,810		1,806			582		605		Income tax expense
5,843		7,483			2,141		2,432		Net income
0.57	\$	0.74		\$	0.21	\$	0.24	5	Basic and diluted earnings per share
									Weighted Average Shares Outstanding:
10,195		10,045			10,208		10,078		Basic
10,200		10,075			10,224		10,107		Diluted
	\$	1,985 9,289 1,806 7,483 0.74		\$	2,723 582 2,141 0.21 10,208	\$	3,037 605 2,432 0.24 10,078	5	Gain on extinguishment of debt Income before income tax expense Income tax expense Net income Basic and diluted earnings per share Weighted Average Shares Outstanding: Basic

CONSOLIDATED BALANCE SHEETS SELECTED FINANCIAL DATA In thousands

	December 2	, 2021			
	(Unau	dited)	March 28, 2021		
Cash and cash equivalents	\$	2,052 \$	613		
Accounts receivable, net of allowances		21,002	19,338		
Inventories		24,467	20,335		
Total current assets		48,915	41,470		
Operating lease right of use assets		2,838	4,068		
Finite-lived intangible assets - net		2,774	3,163		
Goodwill		7,125	7,125		
Total assets	\$	63,479 \$	58,082		
Total current liabilities		17,569	12,946		
Operating lease liabilities, noncurrent		1,274	2,641		
Shareholders' equity		43,902	41,865		
Total liabilities and shareholders' equity	\$	63,479 \$	58,082		